```
WEBVTT
1
00:00:00.535 --> 00:00:02.215
Ladies and gentlemen, welcome
00:00:02.395 --> 00:00:05.135
to the 2019 Flight Test Safety Workshop.
3
00:00:05.785 --> 00:00:07.125
Please take your seats.
00:00:07.585 --> 00:00:09.805
We are now beginning our interactive
00:00:09.875 --> 00:00:11.285
emergency response program.
00:00:12.525 --> 00:00:14.685
Portions of our program are intended
7
00:00:14.785 --> 00:00:16.325
to add a degree of realism.
00:00:16.585 --> 00:00:18.775
While nothing is unnecessarily dramatic
00:00:19.155 --> 00:00:20.735
or intentionally graphic,
10
00:00:21.285 --> 00:00:24.655
this program could still induce strong emotions based on
11
00:00:24.655 --> 00:00:26.615
your own life and work experiences.
12
00:00:27.265 --> 00:00:30.325
We do have specially trained counseling resources in the
13
00:00:30.325 --> 00:00:31.485
```

room if you need them.

```
00:00:32.145 --> 00:00:33.395
Look toward the back of the room
00:00:33.395 --> 00:00:35.875
for someone wearing the Maroon Help Team, lanyard
16
00:00:36.775 --> 00:00:38.445
thank you in advance for your attention
17
00:00:38.585 --> 00:00:39.765
and your participation.
18
00:00:40.705 --> 00:00:42.965
Our program Countdown is beginning now.
00:01:29.955 --> 00:01:32.785
Hello and welcome to the Aerospace division
20
00:01:32.925 --> 00:01:34.425
of the Goddard Reinhardt Company.
21
00:01:35.225 --> 00:01:37.785
I am Vivian Bowman, director of Communications.
22
00:01:38.625 --> 00:01:42.465
I often wonder if John Reinhardt envisioned the success
23
00:01:42.465 --> 00:01:45.825
of this company back in 1979 when he started it.
2.4
00:01:46.125 --> 00:01:48.425
The Goddard Reinhardt Aerospace Division
25
00:01:49.105 --> 00:01:51.785
licensed in Delaware with the corporate headquarters
26
00:01:52.165 --> 00:01:54.865
and production facilities at the New Castle County
27
00:01:54.895 --> 00:01:56.585
```

```
Airport right outside.
28
00:01:56.585 --> 00:02:00.305
Wilmington is an industry leader in new aircraft design,
29
00:02:01.105 --> 00:02:02.865
engineering, and commercial placement.
30
00:02:04.045 --> 00:02:08.825
Our newest aircraft still in the test phase is the XV 77~\text{R}
31
00:02:09.255 --> 00:02:11.185
with expected certification this year.
32
00:02:12.255 --> 00:02:15.265
This is the world's first vertical takeoff jet aircraft
33
00:02:15.325 --> 00:02:17.385
for business aviation applications.
34
00:02:18.215 --> 00:02:20.825
With the combinations for two crew and four passengers.
35
00:02:22.415 --> 00:02:25.985
This isn't just another successful company. We're a family.
36
00:02:27.005 --> 00:02:29.185
We lean on and trust each other.
37
00:02:30.165 --> 00:02:32.025
We are not defined by the easy times,
38
00:02:32.645 --> 00:02:35.385
but the actions that we take during the difficult ones.
39
00:02:36.155 --> 00:02:40.385
Thank you and welcome to the Goddard Reinhard family to
40
00:02:50.565 --> 00:02:53.095
Happening now at the Goddard Reinhardt Company.
```

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41
00:02:54.535 --> 00:02:58.035
The new XV seven seven R has just taken off
00:02:58.175 --> 00:02:59.285
for another test flight.
43
00:02:59.795 --> 00:03:03.945
Excitement in the GRC Aerospace Telemetry Center is high.
44
00:03:04.745 --> 00:03:07.835
This innovative aircraft is nearing certification testing
45
00:03:08.175 --> 00:03:10.795
and hopefully soon introduction into
46
00:03:10.795 --> 00:03:11.915
the commercial marketplace.
47
00:03:12.625 --> 00:03:14.325
Flight controllers are actively tracking
48
00:03:14.505 --> 00:03:18.405
and recording telemetry data for the XV seven seven R.
49
00:03:19.015 --> 00:03:21.475
We will now transition over to a live feed
50
00:03:21.655 --> 00:03:22.715
as flight controllers.
51
00:03:22.715 --> 00:03:24.315
Talk to the aircraft en route.
52
00:03:25.245 --> 00:03:29.415
Good afternoon. I'm Vivian Bowman from GRC here in our
00:03:29.445 --> 00:03:32.575
Aerospace Division Telemetry Center.
54
00:03:32.955 --> 00:03:35.695
```

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Yes, it's a mouthful, but it is an exciting day here for us.
55
00:03:36.075 --> 00:03:39.495
We are here monitoring our fir, our fourth
56
00:03:39.555 --> 00:03:43.455
and final flight of the xv seven seven R
57
00:03:44.035 --> 00:03:48.495
and we are going to, um, livestream the monitoring
58
00:03:48.525 --> 00:03:49.615
between the center
59
00:03:49.875 --> 00:03:54.535
and the flight crew as we watch on the monitors their
60
00:03:54.545 --> 00:03:55.775
final flight today.
61
00:03:56.315 --> 00:03:59.935
So you are gonna hear a lot of jargon, a lot of new words,
62
00:04:00.895 --> 00:04:02.095
acronyms, things you probably
63
00:04:02.095 --> 00:04:03.255
don't know, things I don't know.
64
00:04:03.455 --> 00:04:05.935
I do know that there is a tail number on this aircraft,
65
00:04:06.385 --> 00:04:09.615
which is November 0 9, 9 Delta Charlie,
66
00:04:10.155 --> 00:04:12.975
or nine Delta Charlie, um,
67
00:04:13.115 --> 00:04:17.935
or N 0 9 9 DC It can be called lots of things.
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00:04:17.955 --> 00:04:19.935
So a lot of communication between our center here
00:04:19.955 --> 00:04:21.455
and our flight crew up in the air.
70
00:04:21.875 --> 00:04:23.015
Um, we are here with Jimmy.
71
00:04:23.145 --> 00:04:25.215
Jimmy is the technician here in the center
72
00:04:25.275 --> 00:04:28.175
and he's going to be telling you a little bit about what all
73
00:04:28.175 --> 00:04:29.455
of these monitors, um,
74
00:04:29.555 --> 00:04:33.095
and screens are telling him about what is happening, uh,
75
00:04:33.095 --> 00:04:34.775
with the flight crew on the flight.
76
00:04:35.865 --> 00:04:38.535
Jimmy, thank you for your time and explaining to us today.
77
00:04:39.095 --> 00:04:40.975
Absolutely, Vivian. So basically
78
00:04:40.975 --> 00:04:45.055
before the XV seven seven R can be certified, it has to go
79
00:04:45.055 --> 00:04:47.415
through a rigorous flight testing process, which is
00:04:47.415 --> 00:04:48.535
what we're documenting here today.
81
00:04:49.195 --> 00:04:51.575
```

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You can see all the different data on the monitors
82
00:04:51.715 --> 00:04:53.175
and that's all of the telemetry
8.3
00:04:53.175 --> 00:04:55.055
that the aircraft is transmitting back here
84
00:04:55.155 --> 00:04:57.095
to the GRC operation center.
85
00:04:57.395 --> 00:04:59.775
That's what all of the different monitors have displayed.
86
00:04:59.795 --> 00:05:02.095
So we're keeping track of the different electronic systems
87
00:05:02.155 --> 00:05:06.135
on the aircraft, the flight systems, the uh, anti-icing,
88
00:05:07.675 --> 00:05:09.735
um, apparatus on the bird, as well
89
00:05:09.935 --> 00:05:11.815
as different things like the pressurization systems.
90
00:05:12.145 --> 00:05:13.815
We're also monitoring the communications
91
00:05:13.815 --> 00:05:17.055
between the aircraft and the tower as well as, um,
92
00:05:17.105 --> 00:05:19.575
internally from us to the aircraft.
93
00:05:20.355 --> 00:05:23.095
So we can always more
94
00:05:23.095 --> 00:05:24.575
or less be in constant communication
```

```
00:05:24.645 --> 00:05:28.375
with the crew from the the GRC operation center here.
00:05:28.715 --> 00:05:30.055
And you're talking with them directly
97
00:05:30.115 --> 00:05:31.735
as they're up there, correct? Correct.
98
00:05:31.795 --> 00:05:34.455
Ground. This is nine delta Charlie, we're gonna need
99
00:05:34.455 --> 00:05:36.335
to expedite back to the field.
100
00:05:38.355 --> 00:05:39.895
Lot of stuff going on. It's very busy.
101
00:05:41.195 --> 00:05:42.615
So I believe that was the flight crew.
102
00:05:42.995 --> 00:05:45.215
Uh, talking to the ground. This
103
00:05:45.215 --> 00:05:46.215
Is nine double Charlie.
104
00:05:46.305 --> 00:05:48.015
We're declaring an emergency.
105
00:05:50.965 --> 00:05:52.095
Okay. Um, I think
106
00:05:52.095 --> 00:05:53.695
what we're gonna do right now is we're gonna cut
107
00:05:57.045 --> 00:05:59.285
Go Loss of telemetry data.
108
00:05:59.885 --> 00:06:01.845
```

```
November 0, 9 9, Delta, Charlie.
109
00:06:53.385 --> 00:06:53.675
Well,
110
00:06:59.175 --> 00:06:59.665
alright.
111
00:06:59.885 --> 00:07:00.985
No one hopes ever gotta do this,
112
00:07:01.085 --> 00:07:03.145
but, uh, I've got your checklist.
113
00:07:06.915 --> 00:07:11.475
All right. I've got mine. Yep. My part.
114
00:07:11.535 --> 00:07:13.315
I'm gonna notify the exec leadership team.
115
00:07:13.625 --> 00:07:17.155
I'll go through that. And, uh, Jason, what's on yours?
116
00:07:19.345 --> 00:07:22.355
It's really happening right now. Okay.
117
00:07:22.855 --> 00:07:25.475
Uh, Mike says to receive notification report here,
118
00:07:25.535 --> 00:07:27.335
but we already did that.
119
00:07:27.675 --> 00:07:30.615
Uh, next is to lock down training and crew records,
120
00:07:31.195 --> 00:07:32.985
but it's not electronic.
121
00:07:33.005 \longrightarrow 00:07:34.705
So what the hell does that mean?
```

```
122
00:07:36.115 --> 00:07:37.405
It's, uh, it seems to me
123
00:07:37.405 --> 00:07:39.325
that we're already into procedures
124
00:07:39.325 --> 00:07:41.095
and we're making some pretty big assumptions here.
125
00:07:41.555 --> 00:07:42.575
Are we a hundred percent certain
126
00:07:42.575 --> 00:07:44.065
that this is our plane that's down?
127
00:07:44.955 --> 00:07:46.855
Is there any chance we could be wrong about this?
128
00:07:47.575 --> 00:07:49.845
We have like exhausted every attempt.
129
00:07:49.845 --> 00:07:52.325
Have we exhausted every attempt to get verification
130
00:07:52.325 --> 00:07:53.525
that this is our airplane?
131
00:07:54.635 --> 00:07:56.335
I'm just saying we're not clear on everything.
132
00:07:56.365 --> 00:07:59.535
Have we done everything possible preceding my checklist?
133
00:08:00.655 --> 00:08:02.575
Didn't we do that before Jumping to procedures?
134
00:08:03.055 --> 00:08:04.695
I have to agree. I've just a court to come in here.
135
00:08:05.565 --> 00:08:07.485
```

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I don't even know what we have, what's been verified,
136
00:08:07.485 --> 00:08:09.765
what's confirmed, and what are the facts of this event
137
00:08:09.785 --> 00:08:10.985
and what the event is.
138
00:08:11.605 --> 00:08:14.945
All I was told is the XV 77 R is involved an incident,
139
00:08:15.015 --> 00:08:16.375
some get in here.
140
00:08:16.795 --> 00:08:18.095
All right. Okay. Sorry.
141
00:08:19.185 --> 00:08:22.635
I'd assumed you guys knew what was was happening. Uh, yeah.
142
00:08:22.635 --> 00:08:24.875
Nine Delta Charlie, our 77 Romeo.
143
00:08:25.905 --> 00:08:27.765
We were conducting flight tests. It was all going well.
144
00:08:28.595 --> 00:08:30.815
And then, uh, we started hearing that some problems
145
00:08:31.635 --> 00:08:32.735
and that's when, uh, Jason
146
00:08:32.735 --> 00:08:35.875
and I, we were, we lost the, the TM stream.
147
00:08:35.975 --> 00:08:39.955
We lost the data and uh, it all went quite at the center
148
00:08:40.535 --> 00:08:40.755
and,
```

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149
00:08:45.225 --> 00:08:45.965
uh, email.
150
00:08:46.195 --> 00:08:48.845
There's, uh, we've now got email confirmation that the
151
00:08:51.905 --> 00:08:54.155
none of this not a good scenario.
152
00:08:54.645 --> 00:08:55.750
Well, on, on the HR side, yeah,
153
00:08:55.750 --> 00:08:57.115
It's real On the HR side.
154
00:08:57.135 --> 00:08:59.395
I'm not really up on all this flight test jargon,
155
00:08:59.845 --> 00:09:02.065
but there is any chance that things, it'd still be okay.
156
00:09:02.655 --> 00:09:04.265
Forgive me for asking, but have we even
00:09:04.265 --> 00:09:05.385
tried to call them on the phone?
158
00:09:05.405 --> 00:09:06.405
Is that even possible?
159
00:09:07.845 --> 00:09:11.225
We, we lost radio. We lost radar. We've got ELT.
160
00:09:11.975 --> 00:09:13.335
It's not a good sign. Okay.
161
00:09:13.335 --> 00:09:16.255
No, we haven't called 'em on the cell
162
00:09:16.255 --> 00:09:17.415
```

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phones. But yeah, we can try that.
163
00:09:18.205 --> 00:09:19.605
Something, I could rule that out.
164
00:09:20.675 --> 00:09:24.455
Procedures involve developing internal executive team,
165
00:09:24.525 --> 00:09:25.595
then our employees,
166
00:09:26.185 --> 00:09:29.065
and then something to the public relations, the media.
167
00:09:30.065 --> 00:09:33.695
I'm worried that before I start down this road
168
00:09:33.695 --> 00:09:35.055
that we've got a lot of stuff.
169
00:09:35.385 --> 00:09:37.575
We're not a hundred percent certain that it's our airplane.
170
00:09:38.345 --> 00:09:42.595
Well, I'm doing some pretty heavy things are gonna be hard
171
00:09:42.595 --> 00:09:45.315
to pull back, say that,
172
00:09:45.315 --> 00:09:47.875
but I'm also aware that the media is gonna get into this
173
00:09:47.895 --> 00:09:50.425
and gonna have something out on social media,
174
00:09:50.425 --> 00:09:53.715
stream media soon, gotta get things done.
175
00:09:53.715 --> 00:09:54.715
Pretty
```

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00:09:55.875 --> 00:09:58.575
Not seeing in here what constitutes affirmed events.
177
00:09:59.465 --> 00:10:01.995
What is up with this? What's up with this emergency plan?
178
00:10:01.995 --> 00:10:03.835
It's an all or nothing document. I don't understand that.
179
00:10:04.775 --> 00:10:06.415
I think we need to do a lot of other confirmation
180
00:10:06.415 --> 00:10:09.975
that's like, I need to get someone to get eyes on
181
00:10:09.975 --> 00:10:12.135
that atory start pulling out.
182
00:10:14.265 --> 00:10:15.945
Yeah, that'd be nice, but it's not gonna happen.
183
00:10:16.645 --> 00:10:21.585
Craft was over the water when we've gotta get past this.
184
00:10:22.045 --> 00:10:23.395
We've gotta move quickly, but we
185
00:10:23.395 --> 00:10:24.475
need to be confident in what we know.
186
00:10:26.805 --> 00:10:30.475
How about, uh, look, we need to start working out
187
00:10:30.475 --> 00:10:33.515
what are the facts that we know If all get,
188
00:10:34.055 --> 00:10:35.475
get your checklist, get the paper out,
189
00:10:35.645 --> 00:10:37.715
```

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start writing down line by line what it is we know,
190
00:10:38.055 --> 00:10:40.675
and then more importantly, what information you need.
191
00:10:41.285 --> 00:10:44.585
Next step, everyone take it
192
00:10:44.585 --> 00:10:45.825
down and then we'll move forward.
193
00:10:57.445 --> 00:11:00.185
Ladies and gentlemen, what you saw is obviously staged,
194
00:11:00.865 --> 00:11:02.805
but on any given day in flight tests,
195
00:11:02.805 --> 00:11:07.525
this is something to consider.
196
00:11:08.675 --> 00:11:09.695
I'm Tom Huff, the chairman
197
00:11:09.695 --> 00:11:10.735
of the Flight Test safety committee.
198
00:11:10.735 --> 00:11:13.095
And welcome to our morning emergency response plan tutorial.
199
00:11:13.485 --> 00:11:16.165
Last year at the workshop in Arlington, Texas,
200
00:11:16.385 --> 00:11:17.885
you all told us in the feedback
201
00:11:17.955 --> 00:11:20.005
that you wanted emergency response planning training.
202
00:11:21.125 --> 00:11:22.825
So this is our answer to that request.
```

```
203
00:11:24.435 --> 00:11:26.055
Now, here's our stated objectives,
204
00:11:28.985 --> 00:11:30.565
but really we want to get into your heads.
205
00:11:31.185 --> 00:11:32.325
We wanna stir your soul,
206
00:11:32.625 --> 00:11:33.805
and we want to touch your heart
207
00:11:34.275 --> 00:11:36.415
to answer two very important fundamental questions.
208
00:11:36.715 --> 00:11:39.925
Are you prepared? Will you succeed?
209
00:11:40.525 --> 00:11:45.245
I brought the best in
210
00:11:45.445 --> 00:11:47.885
the business here to help us facilitate this content today.
211
00:11:49.045 --> 00:11:51.915
Don Chu from Fireside Partners Air Force Veteran,
212
00:11:52.675 --> 00:11:54.285
established the training programs.
213
00:11:54.735 --> 00:11:57.115
The NTSB Training Academy in Ashburn, Virginia
214
00:11:58.235 --> 00:12:01.075
afforded several prominent commercial aviation accidents.
215
00:12:01.595 --> 00:12:05.035
Part of the, uh, disaster assistance to the NTSB
216
00:12:05.035 --> 00:12:08.395
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as assistant director with him is his VP
217
00:12:08.395 --> 00:12:10.805
of operations, Carla Terrell.
218
00:12:11.155 --> 00:12:12.725
Over three decades of aviation
219
00:12:12.725 --> 00:12:16.135
and safety experience set up the, the, uh,
220
00:12:16.135 --> 00:12:19.035
emergency response programs for net jets in their Europe
221
00:12:19.055 --> 00:12:20.475
and Middle East operations.
222
00:12:21.305 --> 00:12:22.595
Also, she did entry into service
223
00:12:23.185 --> 00:12:25.965
for large transport aircraft for a prominent Saudi airline
224
00:12:26.805 --> 00:12:29.765
establishing their operation and training programs.
225
00:12:30.355 --> 00:12:34.485
Emergency response captured this
226
00:12:34.485 --> 00:12:35.885
screenshot from their latest newsletter.
227
00:12:36.525 --> 00:12:38.845
Fireside Partners provides not only services
228
00:12:39.505 --> 00:12:41.725
for their client base, and you can see they're quite busy
229
00:12:42.145 --> 00:12:45.055
monitoring a lot of activity and actually doing responses,
```

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230
00:12:46.345 --> 00:12:49.405
but they provide worldwide training and emergency response.
00:12:50.645 --> 00:12:52.465
So if you need help in establishing a program,
232
00:12:52.745 --> 00:12:54.745
I am not getting a commission for Fireside Partners,
233
00:12:54.925 --> 00:12:56.545
but I'm thrilled that they joined us here today
234
00:12:56.925 --> 00:12:58.625
to help us learn more about how
235
00:12:58.625 --> 00:13:00.665
to do emergency response planning in the right way.
236
00:13:01.305 --> 00:13:02.845
We only have half a day to do this.
237
00:13:03.455 --> 00:13:06.335
We're merely priming the pump so that you can go home
238
00:13:06.335 --> 00:13:07.695
to your home base operations
239
00:13:08.115 --> 00:13:09.815
and ask those two important questions.
240
00:13:09.825 --> 00:13:12.645
Tough questions. Are we sufficiently paired?
241
00:13:13.665 --> 00:13:18.045
Will we succeed? With that, I turn it over to Mr. Don Chu.
242
00:13:24.985 --> 00:13:26.325
Sir, good morning everybody.
243
00:13:28.645 --> 00:13:32.585
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```
Hey, thanks for, uh, gathering up to explore a subject
244
00:13:32.695 --> 00:13:35.995
that nobody in this room ever wants to really get good at.
245
00:13:36.495 --> 00:13:39.075
Uh, maybe some of you unfortunately have been through it,
246
00:13:39.075 --> 00:13:41.235
and I suspect you probably have, uh,
247
00:13:41.315 --> 00:13:43.815
events like the one we're simulating here
248
00:13:43.815 --> 00:13:46.895
with Goddard Reinhardt leave, uh,
249
00:13:47.125 --> 00:13:50.225
deep marks in organization's culture and identity.
250
00:13:51.095 --> 00:13:54.195
And I think one of the hardest things about responding
251
00:13:54.195 --> 00:13:56.955
to events like we're considering
252
00:13:57.615 --> 00:13:59.235
is everybody has a plan.
253
00:13:59.475 --> 00:14:00.675
I don't think that's the issue.
254
00:14:01.245 --> 00:14:03.145
The the real question is, does
255
00:14:03.255 --> 00:14:06.585
that plan support you in the way you need it,
256
00:14:07.275 \longrightarrow 00:14:10.495
the way your team needs it to, uh, in the event you have
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```
00:14:10.495 --> 00:14:11.855
to tackle something like this.
258
00:14:12.035 --> 00:14:14.615
So I'm gonna go through just some front end basics
259
00:14:14.615 --> 00:14:16.015
and really highlight, uh,
260
00:14:16.015 --> 00:14:18.735
what the team here is struggling with a little bit.
261
00:14:18.955 --> 00:14:21.055
Uh, they've got some challenges in front of 'em,
2.62
00:14:21.055 --> 00:14:22.615
and we'll start with a typical one.
263
00:14:23.155 --> 00:14:25.455
Uh, and I think you can kind of sense this from
264
00:14:25.455 --> 00:14:26.535
what they were talking about.
265
00:14:26.625 --> 00:14:30.415
First is this red binder, the proverbial red binder
266
00:14:30.415 --> 00:14:33.975
that sits on a shelf that you grab maybe when you,
267
00:14:34.035 --> 00:14:35.255
you drill and exercise.
268
00:14:35.365 --> 00:14:36.935
Hopefully you do. Uh,
269
00:14:36.955 --> 00:14:39.375
but God forbid you have to use it in a real event.
270
00:14:40.325 --> 00:14:44.305
```

```
Uh, one of the, the weird things about it is the activities
271
00:14:44.405 --> 00:14:49.215
and actions that precede or come before using the plan.
272
00:14:49.675 --> 00:14:51.800
And that's what these guys are really struggling with.
273
00:14:51.865 --> 00:14:53.445
And if you, you kind of make it a,
274
00:14:53.685 --> 00:14:56.165
a quasi algebraic formula.
275
00:14:56.525 --> 00:14:57.845
I don't know. I got into psychology
276
00:14:57.865 --> 00:14:59.165
so I wouldn't have to use math.
277
00:14:59.465 --> 00:15:01.125
Uh, but I'm gonna give it a shot.
278
00:15:01.195 --> 00:15:02.845
This is gonna be a clumsy attempt,
279
00:15:03.025 --> 00:15:05.365
but I kinda look at it in three variables.
280
00:15:05.645 --> 00:15:08.125
A, c and m I'll explain 'em here in a little bit.
281
00:15:08.765 --> 00:15:13.035
A meaning awareness that you have in front of you.
282
00:15:13.655 --> 00:15:16.595
The certainty and surety that this is us.
283
00:15:17.085 --> 00:15:18.955
There are no if ands or buts.
```

```
00:15:19.215 --> 00:15:21.835
And so some of that conversation up there was, Hey guys,
285
00:15:22.015 --> 00:15:25.035
you know, especially from hr, public relations, those
286
00:15:25.035 --> 00:15:27.715
that don't live in the aviation space every single day
287
00:15:27.715 --> 00:15:28.835
are gonna be activated.
288
00:15:29.135 --> 00:15:31.315
Get something on their phone and go, okay, I gotta report
289
00:15:31.815 --> 00:15:34.755
to this command center and be ready to do my job.
290
00:15:35.975 --> 00:15:37.195
But I'm still back here.
291
00:15:37.265 --> 00:15:41.325
Like, are we 100% certain this is us?
292
00:15:41.395 --> 00:15:42.445
That this is our airplane?
293
00:15:42.445 --> 00:15:45.665
That there's no way there was a technical glitch
294
00:15:46.085 --> 00:15:47.545
or that we're wrong about that.
295
00:15:48.525 --> 00:15:52.325
So that awareness piece is what you see up here.
296
00:15:52.325 --> 00:15:55.365
This is our quarterly recap from Q1 2019
297
00:15:56.585 --> 00:15:59.115
```

```
from our own monitoring center at our company.
298
00:15:59.615 --> 00:16:00.915
Uh, gives you a sense of
299
00:16:00.935 --> 00:16:03.475
how many flights in the business aviation space.
300
00:16:03.475 --> 00:16:06.315
That's the only space we really work in, uh, is
301
00:16:06.875 --> 00:16:09.075
business private families, that sort of stuff.
302
00:16:09.135 --> 00:16:10.275
The, the entities
303
00:16:10.275 --> 00:16:13.715
that don't have the resources in airline typically would
304
00:16:13.715 --> 00:16:15.635
have like an a OC airline operations center.
305
00:16:15.825 --> 00:16:17.445
So we provide that backend support,
306
00:16:17.745 --> 00:16:19.485
but our interest in doing that is not,
307
00:16:20.145 --> 00:16:21.405
you know, we care where people go.
308
00:16:21.985 --> 00:16:25.195
No offense. We don't. What we do care about is if
309
00:16:25.195 --> 00:16:28.195
where you're going turns into an irregular event,
310
00:16:28.335 --> 00:16:32.195
an unplanned, unscheduled diversion from your filed flight
```

```
311
00:16:32.225 --> 00:16:33.955
plan, that's where we care.
00:16:34.095 --> 00:16:38.395
So over 26,000 flights in Q1 this year already.
313
00:16:38.655 --> 00:16:41.395
And let's break down some of these awareness type numbers
314
00:16:41.785 --> 00:16:43.195
because these are important.
315
00:16:43.195 --> 00:16:47.025
And what this helps do is to achieve that very quickly
316
00:16:47.085 --> 00:16:50.065
and go, this is us and here's how we know it's our airplane.
317
00:16:50.125 --> 00:16:52.145
So let's move through what these guys were kind
318
00:16:52.145 --> 00:16:53.865
of in the mud about real quick.
319
00:16:53.925 --> 00:16:57.505
And just very quickly, the numbers are encouraging, right?
320
00:16:57.505 --> 00:16:59.705
There's not a lot out of those 26,000
321
00:16:59.705 --> 00:17:01.785
that turn into a diversion.
322
00:17:01.865 --> 00:17:03.265
I know I have a laser pointer here,
323
00:17:03.305 --> 00:17:04.305
I hope you all can see it.
324
00:17:04.305 --> 00:17:08.775
```

```
But only 223, uh, of those flights,
325
00:17:08.775 --> 00:17:11.615
of those 26,000 ended up diverting somewhere.
326
00:17:11.635 --> 00:17:15.255
It did not intend to go, meaning the crew didn't have time
327
00:17:15.255 --> 00:17:17.895
to refile in flight, changed their destination.
328
00:17:18.355 --> 00:17:21.375
And so the monitor, the guys monitoring, uh,
329
00:17:21.375 --> 00:17:22.975
this activity picked up on the fact
330
00:17:22.975 --> 00:17:25.855
that there was a diversion of those 223, 27
331
00:17:25.915 --> 00:17:29.015
of those were critical events in some fashion
332
00:17:29.125 --> 00:17:32.855
that means onboard medical, onboard mechanical, emergency,
333
00:17:32.875 --> 00:17:36.455
or some other factor where it became critical to the point
334
00:17:36.665 --> 00:17:39.895
where the crew is in an emergency condition of some sort.
335
00:17:40.645 --> 00:17:44.015
Most of them, as you suspect, resolve completely fine
336
00:17:44.045 --> 00:17:46.415
because of the airmanship of you and your colleagues.
337
00:17:46.795 --> 00:17:49.845
Uh, and these are things that are never talked about in, in,
```

```
338
00:17:49.845 --> 00:17:52.885
you know, NBAA forums or, or open sessions, right?
00:17:52.885 --> 00:17:54.445
Or the incredible acts of airmanship
340
00:17:54.445 --> 00:17:56.085
that you all do every single day.
341
00:17:56.545 --> 00:17:58.325
Uh, I wish we talked more about those things,
342
00:17:58.385 --> 00:18:00.445
but that's what some of these numbers actually tell us.
343
00:18:01.015 --> 00:18:03.535
And only five turned into,
344
00:18:04.255 --> 00:18:06.495
I say only five very humbly and very respectfully.
345
00:18:06.605 --> 00:18:11.295
Only five turned into actual ERP open
346
00:18:11.315 --> 00:18:12.895
and respond kind of events.
347
00:18:13.535 --> 00:18:16.155
So statistically it's what you suspect,
348
00:18:16.235 --> 00:18:18.235
I would imagine we're not doing a lot
349
00:18:18.235 --> 00:18:19.515
of these things, thank God.
350
00:18:20.055 --> 00:18:24.875
But when we do for those five, the organizations involved in
351
00:18:24.875 --> 00:18:28.575
```

```
that, very small people attached to that very small number,
352
00:18:29.125 --> 00:18:33.405
incredibly critical event walking through
353
00:18:33.405 --> 00:18:34.485
what we're talking about today.
354
00:18:34.545 --> 00:18:38.085
So awareness looking when you go home at your emergency
355
00:18:38.365 --> 00:18:39.605
response plan and say, do we have those front
00:18:39.605 --> 00:18:40.645
end things nailed down?
357
00:18:41.635 --> 00:18:43.135
Uh, I'll give you a couple of for instances.
358
00:18:43.135 --> 00:18:45.055
Things you could do when you get back that would,
359
00:18:45.055 --> 00:18:46.095
would help you significantly.
360
00:18:46.275 --> 00:18:49.695
One is these guys talked about the ELT transmission
361
00:18:49.805 --> 00:18:51.535
emergency locator transmitter.
362
00:18:51.835 --> 00:18:53.695
Uh, we have a running joke in our shop
363
00:18:53.695 --> 00:18:56.255
that when we have an ELT activation going off,
364
00:18:56.435 --> 00:18:59.445
that's the one sign that it's safe and in the hangar
```

```
365
00:19:00.395 --> 00:19:03.165
because most of those, right,
366
00:19:03.505 --> 00:19:06.725
or somebody jostling into the equipment, uh, forgetting
367
00:19:06.785 --> 00:19:08.525
to power it down before they change a
368
00:19:08.525 --> 00:19:09.565
battery or something like that.
369
00:19:09.585 --> 00:19:12.085
And it, it generates a message
370
00:19:12.265 --> 00:19:13.965
and we can resolve it very quickly.
371
00:19:14.455 --> 00:19:16.835
And that's, that's a cool thing to do too, is to, is
372
00:19:16.835 --> 00:19:18.435
to eliminate something very fast
373
00:19:18.495 --> 00:19:20.395
before you start calling the boss
374
00:19:20.415 --> 00:19:22.835
and saying, Hey, we got an ELT, it's time to open the ERP.
375
00:19:23.185 --> 00:19:25.235
Then you find out it really wasn't a big deal.
376
00:19:25.235 --> 00:19:27.115
There's also a way on a lot of aircraft
377
00:19:27.115 --> 00:19:28.715
to manually activate the ELT.
378
00:19:28.715 --> 00:19:30.715
```

```
Sometimes people bump it and what have you.
379
00:19:30.735 --> 00:19:32.115
You probably have stories of your own.
380
00:19:33.185 --> 00:19:34.805
My point is, pay attention
381
00:19:35.065 --> 00:19:38.285
to the phone number on your 406 megahertz ELT.
382
00:19:39.115 --> 00:19:43.055
Is it the right technical person in your organization
383
00:19:43.055 --> 00:19:46.355
that can clear that quickly and
384
00:19:46.455 --> 00:19:48.515
or knows where the airplane is supposed
385
00:19:48.515 --> 00:19:49.555
to be at any given time?
386
00:19:49.555 --> 00:19:51.235
And can do a quick logical matchup
387
00:19:51.235 --> 00:19:53.435
and say, well that airplane's not in route anywhere.
388
00:19:53.465 --> 00:19:55.475
It's in the hangar. This must be inadvertent.
389
00:19:55.795 --> 00:19:57.955
I can tell Tyndall Air Force base, right?
390
00:19:57.975 --> 00:19:59.675
The Armed Forces Response Coordination Center,
391
00:19:59.795 \longrightarrow 00:20:02.275
I can tell them, Hey, our airplane's fine.
```

```
00:20:02.275 --> 00:20:03.715
This is not emergency condition.
00:20:04.215 --> 00:20:06.795
That's a question Lieutenant s mutley is
394
00:20:06.795 --> 00:20:07.925
gonna ask you, right?
395
00:20:07.925 --> 00:20:10.775
Mm-hmm. Do you need help? It's a verifiable emergency.
396
00:20:10.775 --> 00:20:13.865
And if so, what do you require for some rescue to be able
397
00:20:13.865 --> 00:20:16.305
to say, we're confident we, that's not needed.
398
00:20:18.385 --> 00:20:20.945
Alright, so where do those phone numbers for your ELT go?
399
00:20:20.965 --> 00:20:22.545
Go home. Take a hard look at that.
400
00:20:22.725 --> 00:20:25.125
You could put up to five on the,
401
00:20:25.125 --> 00:20:26.565
on the registration paperwork
402
00:20:26.625 --> 00:20:28.245
and I'd fill all five of those out.
403
00:20:29.245 --> 00:20:31.085
Somebody who's got the technical knowledge to clear it.
404
00:20:31.955 --> 00:20:33.515
Somebody who's available 24 7
405
00:20:33.615 --> 00:20:35.965
```

```
and then enough alternates safety net.
406
00:20:36.175 --> 00:20:38.145
That's, that's a really cool one.
407
00:20:38.145 --> 00:20:39.745
Uh, the other thing on the awareness piece,
408
00:20:40.015 --> 00:20:41.225
this is something we've learned,
409
00:20:41.245 --> 00:20:44.725
it won't make you feel really good, but the flight tracking
410
00:20:44.785 --> 00:20:46.325
or flight monitoring software
411
00:20:46.425 --> 00:20:47.805
that's out there, I won't name names.
412
00:20:47.805 --> 00:20:50.465
You know who they are, man, there's some weird stuff
413
00:20:50.465 --> 00:20:51.545
that goes on in those program.
414
00:20:52.495 --> 00:20:56.195
Uh, computers have a tough time interpreting data when
415
00:20:56.195 --> 00:20:57.755
they're not sure what they're looking at.
416
00:20:59.325 --> 00:21:01.145
But computers definitely do.
417
00:21:01.145 --> 00:21:03.065
So they, they go into things like drift mode,
418
00:21:03.245 --> 00:21:04.305
status unknown.
```

```
419
00:21:05.045 --> 00:21:09.425
Uh, we had an airplane couple months ago, leave Miami up
00:21:09.425 --> 00:21:11.745
to Orlando, did a button hook over Orlando
421
00:21:11.805 --> 00:21:12.945
and the data terminated.
422
00:21:12.945 --> 00:21:15.515
Every alarm we have went off in our center,
423
00:21:15.955 --> 00:21:17.295
the airplane was still in the hangar.
424
00:21:17.755 --> 00:21:19.045
Crew filed a flight plan.
425
00:21:19.265 --> 00:21:20.885
The computer knows it's in the system
426
00:21:20.905 --> 00:21:23.005
and is expecting to see an airplane at that time
427
00:21:23.305 --> 00:21:27.045
and just starts moving a shape across the screen when it
428
00:21:27.045 --> 00:21:28.765
eventually doesn't get any live data.
429
00:21:28.865 --> 00:21:31.205
It just terminates it. That's scary.
430
00:21:31.445 --> 00:21:33.725
I mean, if you're in the monitoring wanting to know
00:21:33.725 --> 00:21:35.985
where your stuff is, I think
432
00:21:35.985 --> 00:21:38.345
```

```
that's why there will never be a replacement
433
00:21:38.345 --> 00:21:41.675
for a human being attached to awareness activity.
434
00:21:41.945 --> 00:21:45.355
My opinion. Alright, that's the A of the formula.
435
00:21:45.655 --> 00:21:49.915
The next is the c confirmation of, okay, so we're aware,
436
00:21:49.935 --> 00:21:52.555
we got the reports, we got an ELT, we got all those things.
437
00:21:52.555 --> 00:21:54.395
Confirmation is a threshold.
438
00:21:55.135 --> 00:21:57.195
Did you hear, uh, one of the role players say,
439
00:21:57.375 --> 00:21:59.715
I'm not confident until I can have somebody go out there
440
00:21:59.735 --> 00:22:02.475
and look at the registration number and say, I'm here.
441
00:22:02.715 --> 00:22:06.395
I see it. This is us. Is that practical in our world?
442
00:22:07.425 --> 00:22:08.735
Right? Of course not, right?
443
00:22:09.195 --> 00:22:10.495
Not just because of the speeds
444
00:22:10.495 --> 00:22:12.655
and the physics involved in aviation accidents
445
00:22:12.655 --> 00:22:13.855
and the magnitude of them,
```

```
00:22:14.675 --> 00:22:16.455
but also the fact that we could be over water
447
00:22:16.515 --> 00:22:19.135
or inaccessible regions and all of that sort of stuff.
448
00:22:19.755 --> 00:22:22.455
So examine, when you go home, look at your ERP
449
00:22:22.455 --> 00:22:23.735
and look at that threshold point.
450
00:22:23.965 --> 00:22:25.775
What are we waiting for?
4.5.1
00:22:26.435 --> 00:22:28.575
Are there any elements that we say we're not gonna move
452
00:22:28.575 --> 00:22:30.015
forward until we see a tail number
453
00:22:30.015 --> 00:22:31.295
or someone can put eyes on it
454
00:22:31.715 --> 00:22:33.775
that's gonna hold you up for hours.
455
00:22:34.795 --> 00:22:36.755
They all know there's a lot
456
00:22:36.755 --> 00:22:39.555
of professional groups out there that will not wait.
457
00:22:40.845 --> 00:22:42.315
Right? And that of course are our friends
458
00:22:42.315 --> 00:22:43.475
in the broadcast business.
459
00:22:44.125 --> 00:22:46.705
```

```
Uh, and of course now we deal with the social spaces
460
00:22:47.895 --> 00:22:49.295
confirmation threshold.
461
00:22:49.405 --> 00:22:51.135
What do you really need to say?
462
00:22:51.635 --> 00:22:54.255
I'm confident with what I've got that it is time
463
00:22:54.715 --> 00:22:56.775
to call everybody and get 'em in here.
464
00:22:57.125 --> 00:22:59.235
In my mind, you're aware of it,
465
00:22:59.235 --> 00:23:00.515
your confidence in your aware,
466
00:23:00.585 --> 00:23:02.275
your confidence in your awareness structure.
467
00:23:02.735 --> 00:23:07.395
But also if the United States government believes you've had
468
00:23:07.435 --> 00:23:10.685
a plane crash and they're calling you about it, right?
469
00:23:10.705 --> 00:23:14.895
And that could be DOD or you know, against aviation.
470
00:23:14.915 --> 00:23:16.215
The FAAI should have asked if we
471
00:23:16.745 --> 00:23:18.305
eight people in here, sorry.
472
00:23:18.485 --> 00:23:20.865
Do we have any FA people in here by the way? No.
```

```
473
00:23:22.425 --> 00:23:24.035
Got away with another one. Um,
474
00:23:24.695 --> 00:23:26.225
they're not gonna identify now, right?
475
00:23:26.875 --> 00:23:29.675
If the government is communicating about an accident,
476
00:23:29.735 --> 00:23:32.475
that's enough to at least get this group together
477
00:23:32.615 --> 00:23:34.435
and start taking a hard look at it.
478
00:23:34.575 --> 00:23:37.275
At the very least, if it's a mistake, they need
479
00:23:37.275 --> 00:23:38.395
to rectify that quickly.
480
00:23:38.415 --> 00:23:43.295
And commun, that's the c confirmation, the last element
481
00:23:43.395 --> 00:23:48.355
to our algebraic formula, A plus C times multiplied by
482
00:23:49.315 --> 00:23:50.515
M, which is magnitude.
483
00:23:51.075 --> 00:23:52.695
How bad do we think it is?
484
00:23:54.015 --> 00:23:56.695
A lot of stop points for us are going to be, well,
00:23:56.715 --> 00:23:59.655
we can't go further until we know are the crew okay?
486
00:24:00.255 --> 00:24:01.395
```

```
Is the airplane just a little
487
00:24:01.495 --> 00:24:02.915
banged up and everything's fine?
488
00:24:03.295 --> 00:24:06.555
Or is it, you know, worst of times for us.
489
00:24:07.485 --> 00:24:10.105
And so you sit and you wait Now in your mind's eye,
490
00:24:10.205 --> 00:24:13.865
how long might it be before we actually know if our crew
491
00:24:13.865 --> 00:24:16.305
and passengers or our tech reps aboard
492
00:24:16.305 --> 00:24:21.225
or contractors aboard are okay hours, right?
493
00:24:21.325 --> 00:24:24.025
If it's an international event, perhaps even longer.
494
00:24:24.575 --> 00:24:27.635
So what I'm getting at is this front end ERP piece.
495
00:24:27.635 --> 00:24:30.675
Take a look at that. A plus C awareness plus confirmation
496
00:24:30.925 --> 00:24:32.835
times a sense of magnitude.
497
00:24:33.185 --> 00:24:36.075
Know that the magnitude piece is gonna come later than you
498
00:24:36.075 --> 00:24:39.995
want it to in almost every single instance, right?
499
00:24:40.055 --> 00:24:41.075
The don't wait.
```

```
00:24:41.465 --> 00:24:43.785
What is the worst mistake you can make
00:24:44.915 --> 00:24:47.585
practicing your emergency plan when you didn't have to?
502
00:24:47.805 --> 00:24:49.665
I'd rather defend that to the boss
503
00:24:50.225 --> 00:24:51.795
than waiting, waiting and waiting.
504
00:24:51.795 --> 00:24:53.395
And we had opportunities to help
505
00:24:53.415 --> 00:24:55.025
and we had opportunities to spawn
506
00:24:55.025 --> 00:24:56.105
and get resources in place.
507
00:24:56.655 --> 00:24:57.835
Didn't take advantage of it.
508
00:24:57.985 --> 00:25:00.345
Just we were waiting for these innocuous threats.
509
00:25:02.325 --> 00:25:04.315
Any questions or comments
510
00:25:04.455 --> 00:25:05.885
or you all,
511
00:25:07.595 --> 00:25:10.025
nothing worse than listening on inces.
512
00:25:11.065 --> 00:25:12.045
You wanna participate
513
00:25:30.615 --> 00:25:30.815
```

```
here?
514
00:25:32.925 --> 00:25:36.835
Social media got ahold of the fact that the cow
515
00:25:37.445 --> 00:25:39.975
on an island had the Qis logo.
516
00:25:41.105 --> 00:25:44.245
Social media reported it.
517
00:25:44.265 --> 00:25:46.965
So that's why I think that it's really important as part
518
00:25:46.965 --> 00:25:49.345
of the emergency response team to have a connection
519
00:25:49.345 --> 00:25:52.265
to social media so that in this particular case,
520
00:25:53.185 --> 00:25:54.975
peace on the ground and everybody thought
521
00:25:54.995 --> 00:25:56.255
the airplane had cracked.
522
00:25:56.845 --> 00:25:57.845
In fact, the truth
523
00:25:59.135 --> 00:26:01.735
Was that is, that is excellent and extremely relevant.
524
00:26:01.755 --> 00:26:04.645
And I not just 'cause I'm old,
525
00:26:04.825 --> 00:26:07.645
but I I'm not a big social media fan except
526
00:26:08.105 --> 00:26:10.685
for the technical value it provides to your
```

```
527
00:26:12.045 --> 00:26:13.405
dis carve yourself off of all
528
00:26:13.405 --> 00:26:14.965
of the non-qualified commentary
529
00:26:14.965 --> 00:26:16.685
that you're gonna get in the social media space.
530
00:26:17.105 --> 00:26:18.925
But these people do take pictures,
531
00:26:19.325 --> 00:26:21.345
they do shoot video, right?
532
00:26:21.405 --> 00:26:24.785
You can get a lot of technical information from that,
533
00:26:24.845 --> 00:26:28.275
or at least confirmation information from social media.
534
00:26:28.455 --> 00:26:31.475
So it's more of a finger on the pulse thing, right?
535
00:26:31.505 --> 00:26:34.235
Than a hey, we're gonna try to respond to every, uh,
536
00:26:34.385 --> 00:26:36.305
professional, qualified.
537
00:26:36.305 --> 00:26:38.155
Of course it's gonna make a comment about it.
538
00:26:38.155 --> 00:26:39.675
That's excellent. Thank you for bringing that up.
539
00:26:39.675 --> 00:26:41.595
Anybody else got anything else
540
00:26:41.625 --> 00:26:43.115
```

```
that from experience or thoughts?
541
00:26:43.210 --> 00:26:47.925
Yes, sir. You know, they're running with the microphone.
542
00:26:47.995 --> 00:26:49.885
I'll just, so so talk about the kids.
543
00:26:49.995 --> 00:26:51.365
Talk about whatever you want to talk about.
544
00:26:51.435 --> 00:26:52.525
Yeah, I'm, I'm getting my steps.
545
00:26:54.685 --> 00:26:56.985
So I'm wondering if you would do some sort of phased
546
00:26:57.745 --> 00:27:01.535
response case they know, you know, something happened
547
00:27:01.795 --> 00:27:04.845
and go out there with your public relations.
548
00:27:05.895 --> 00:27:07.175
Yeah, we have an airplane that's missing.
549
00:27:07.635 --> 00:27:08.815
Get that out there.
550
00:27:09.375 --> 00:27:10.735
'cause you know that, but you don't know.
551
00:27:12.955 --> 00:27:14.215
So, uh, well that,
552
00:27:14.215 --> 00:27:16.495
that's a $10 million question and an excellent one.
553
00:27:16.495 --> 00:27:18.935
And his comment is, you know, communication
```

```
00:27:18.935 --> 00:27:21.655
and speed, which you may see me again in this program,
00:27:21.795 --> 00:27:24.135
and I'm gonna be talking a lot about communication.
556
00:27:24.275 --> 00:27:27.015
It is a big piece. Uh, what do you say?
557
00:27:27.715 --> 00:27:28.875
And when, and,
558
00:27:28.895 --> 00:27:32.635
and I remember, you know, one of the comments up here, uh,
559
00:27:32.895 --> 00:27:35.195
was kind of alluding to the fact of, wait a minute,
560
00:27:35.205 --> 00:27:37.355
we're getting ready to do some big things here
561
00:27:37.775 --> 00:27:39.435
and we're still stuck back here,
562
00:27:39.735 --> 00:27:41.635
but yet you could feel the time crunch, right?
563
00:27:41.655 --> 00:27:44.315
The the last comment from our emergency response director
564
00:27:44.315 --> 00:27:46.195
was, we have got to get past this.
565
00:27:46.415 --> 00:27:47.995
So here's what you're gonna do.
566
00:27:48.445 --> 00:27:50.435
Write down what you know factually
567
00:27:51.255 --> 00:27:54.635
```

```
and then write down what you need in order to move ahead.
568
00:27:54.635 --> 00:27:56.035
What do you need confirmation on?
569
00:27:56.205 --> 00:27:58.235
Think about your emergency plan at home.
570
00:27:58.855 --> 00:28:03.245
How do you present to this group the factual data set?
571
00:28:03.245 --> 00:28:04.325
And keep it in front of people?
572
00:28:04.325 --> 00:28:06.725
Because as we start to communicate, like you're talking
573
00:28:07.925 --> 00:28:10.685
about, your public relations person is gonna need a
574
00:28:10.685 --> 00:28:11.845
factual data set.
575
00:28:12.065 --> 00:28:14.485
Are we all 100% on this? Yes, we are.
576
00:28:14.715 --> 00:28:18.245
Alright, what I'm gonna do is I'm gonna start communicating.
577
00:28:18.375 --> 00:28:19.725
We're gonna talk about communication
578
00:28:19.755 --> 00:28:20.765
hierarchy here in a minute.
579
00:28:20.765 --> 00:28:22.855
That's, that's a huge broad out, sir. Bravo.
580
00:28:23.285 --> 00:28:25.335
I'll come back to it. And if I don't throw something at me,
```

```
581
00:28:25.335 --> 00:28:29.825
and, uh, sir, he just like,
582
00:28:31.685 --> 00:28:32.825
I, I kind of like it too.
583
00:28:39.645 --> 00:28:40.665
Hey, yeah, I don't know, uh,
584
00:28:40.665 --> 00:28:42.665
how many other people might share this situation,
585
00:28:42.805 --> 00:28:45.225
but, um, we, we found kind of a little bit
586
00:28:45.225 --> 00:28:48.025
of a vulnerability in terms of next of kin notification.
587
00:28:48.955 --> 00:28:52.915
Um, turns out that we thought HR could handle that just
588
00:28:52.915 --> 00:28:55.625
to find out they didn't know how to handle that.
589
00:28:56.365 --> 00:28:58.425
Uh, so I wonder if there's some practical advice
590
00:28:58.565 --> 00:29:01.895
or other than our pilot's office figuring it out.
591
00:29:02.475 --> 00:29:05.135
Yes, sir. Uh, boy, do I have practical advice on that one
592
00:29:05.135 --> 00:29:06.375
because that, that's a huge one.
593
00:29:06.795 --> 00:29:09.415
Um, so in, in general, I'm gonna answer it
594
00:29:09.415 --> 00:29:10.535
```

```
and then I'm gonna come back a little later
595
00:29:10.535 --> 00:29:11.935
and we're gonna dive into that a little bit.
596
00:29:12.355 --> 00:29:14.955
Um, the,
597
00:29:15.535 --> 00:29:19.035
the failures in executing emergency response plans,
598
00:29:19.215 --> 00:29:23.375
in my experience, never related intelligence of the group
599
00:29:23.805 --> 00:29:26.265
that's responding, nor the intent.
600
00:29:27.185 --> 00:29:29.845
So you got smart people and our hearts are in it.
601
00:29:29.995 --> 00:29:33.545
That's powerful. What's missing is context
602
00:29:34.485 --> 00:29:36.065
and execution, right?
603
00:29:36.245 --> 00:29:39.585
And clarity. So I, I'm smart and I'm willing
604
00:29:39.685 --> 00:29:41.330
and my heart's in it, and I wanna do the
605
00:29:41.330 --> 00:29:42.350
right things for our people.
606
00:29:43.225 --> 00:29:44.725
How do I do that?
607
00:29:45.065 --> 00:29:49.445
In our ERPs, it says, notify next of kin
```

```
00:29:50.105 --> 00:29:52.285
and then it moves on to something else as though
00:29:52.545 --> 00:29:54.205
that's something you could just scratch off
610
00:29:54.205 --> 00:29:55.245
with a pen and go, yeah, got it.
611
00:29:55.245 --> 00:29:57.245
Check done. Let's move on. No, no.
612
00:29:57.245 --> 00:29:59.725
What you're talking about is, is where
613
00:30:00.715 --> 00:30:02.375
not just brand protection lives,
614
00:30:02.475 --> 00:30:05.575
but that's where who we really are as an organization,
615
00:30:05.645 --> 00:30:06.995
it's an UNC entity.
616
00:30:07.405 --> 00:30:10.425
It's an opportunity to demonstrate our professional
617
00:30:10.425 --> 00:30:11.985
and compassionate side and,
618
00:30:12.045 --> 00:30:15.775
and not by active omission necessary purposefully,
619
00:30:15.775 --> 00:30:18.475
but we a lot of times rob ourselves of that opportunity.
620
00:30:18.795 --> 00:30:20.465
We're gonna talk about what to do about it.
621
00:30:20.605 --> 00:30:22.985
```

```
And you sir, may hear a little conversation about
622
00:30:22.985 --> 00:30:24.265
that coming up next.
623
00:30:24.285 --> 00:30:25.985
So with that, I'm gonna flip it back
624
00:30:26.445 --> 00:30:29.585
to our friends at the Goddard Reinhardt Company still
625
00:30:29.655 --> 00:30:31.625
executing their emergency response plan.
626
00:30:32.045 --> 00:30:34.105
Uh, they've got their factual information data
627
00:30:34.165 --> 00:30:35.465
set starting to come together.
628
00:30:35.925 --> 00:30:38.825
Uh, and our leader, our emergency response director,
629
00:30:39.215 --> 00:30:41.895
gonna continue to coach the team through the response.
630
00:30:42.005 --> 00:30:43.005
Here
631
00:30:48.485 --> 00:30:49.485
We go.
632
00:30:59.835 --> 00:31:02.335
All right, I've got the list together.
633
00:31:03.765 --> 00:31:05.225
Here's what we know are facts
634
00:31:08.385 --> 00:31:10.845
decided that there's no doubt about, okay,
```

```
00:31:12.755 --> 00:31:14.095
we had the aircraft in the area
636
00:31:14.875 --> 00:31:17.615
and the telemetry center was in communication with the crew
637
00:31:18.035 --> 00:31:19.975
and they requested a return to the airfield.
638
00:31:20.125 --> 00:31:22.265
They declared an emergency,
639
00:31:23.135 --> 00:31:24.475
but they never told us what it was.
640
00:31:27.085 --> 00:31:29.725
And then the TM stream lost.
641
00:31:31.535 --> 00:31:34.565
Sorry to interrupt, but saying that's a fact,
642
00:31:38.375 --> 00:31:40.995
not to be a pain, but this is important if we're laying
643
00:31:40.995 --> 00:31:43.715
down, um, fact that we don't aren't,
644
00:31:44.575 --> 00:31:45.575
Alright. Alright. Okay.
645
00:31:45.575 --> 00:31:48.285
Jason, can you call the guys in the TM center
646
00:31:49.185 --> 00:31:51.355
makes, we're gonna need a time hack.
647
00:31:51.435 --> 00:31:53.595
Alright? Let's just get the time hack for when we lost,
648
00:31:54.175 --> 00:31:55.305
```

```
when we lost the data stream.
649
00:31:56.705 --> 00:31:58.925
All right? At least we hear otherwise we're gonna proceed
650
00:31:59.405 --> 00:32:00.705
as if that was the fact.
651
00:32:02.025 --> 00:32:05.695
Alright, next thing, we've got the email
652
00:32:05.755 --> 00:32:07.255
and then the call from Tyndall.
653
00:32:08.025 --> 00:32:11.075
Alright? They've got our ELT got the lat long,
654
00:32:12.085 --> 00:32:13.865
lat long is off the New York coastline,
655
00:32:14.455 --> 00:32:15.785
several miles off the coast.
656
00:32:17.875 --> 00:32:18.995
Alright, next on my list.
657
00:32:22.535 --> 00:32:25.585
Alright, we've still got air traffic control trying
658
00:32:25.585 --> 00:32:27.315
to make contact, alright?
659
00:32:27.315 --> 00:32:28.515
But they're still unsuccessful.
660
00:32:29.005 --> 00:32:30.065
And the radar return
661
00:32:30.085 --> 00:32:31.665
and the ELT coordinates line up,
```

```
662
00:32:33.275 --> 00:32:34.465
we've, we've crossed the threshold.
663
00:32:34.465 --> 00:32:38.445
It's real time to go for a full ERP activation.
664
00:32:42.015 --> 00:32:44.525
Alright then. A lot of work to do.
665
00:32:44.825 --> 00:32:48.835
Um, you asked me to establish what need for,
666
00:32:49.935 --> 00:32:53.695
you have most of what have need as far as statement are.
00:32:53.755 --> 00:32:54.755
Uh,
668
00:33:04.225 --> 00:33:05.985
I did off just off the phone with the tm.
669
00:33:06.045 --> 00:33:07.065
We did lose the, the,
670
00:33:08.955 --> 00:33:13.085
and those are the facts you asking about SOS on board court
671
00:33:14.465 --> 00:33:15.975
pilots and FTE.
672
00:33:18.715 --> 00:33:19.975
In that case, I'm gonna need names,
673
00:33:20.585 --> 00:33:23.345
emergency contact information next to kin for all of them.
00:33:23.345 --> 00:33:24.685
Onboarding contractor.
675
00:33:25.075 --> 00:33:26.645
```

```
Feel like we need to notify the families
676
00:33:26.745 --> 00:33:29.785
before been hold of this already hasn't,
677
00:33:30.365 --> 00:33:34.595
Not notify 'em of what written here.
678
00:33:34.935 --> 00:33:39.205
Notify next of kin's. See what you mean.
679
00:33:39.205 --> 00:33:43.405
But tell 'em, notify, notify emergency.
680
00:33:43.685 --> 00:33:44.885
There's no guidance what to say.
681
00:33:44.885 --> 00:33:46.275
It doesn't even say, not to say,
682
00:33:47.825 --> 00:33:48.885
how soon do we need to do this?
683
00:33:49.325 --> 00:33:50.385
How long do you think we wait?
684
00:33:50.525 --> 00:33:51.945
And what exactly are we waiting for?
685
00:33:52.545 --> 00:33:54.245
I'm concerned that they're gonna hear about this in some
686
00:33:54.245 --> 00:33:55.965
other way and that's not what families want to hear.
687
00:33:56.555 --> 00:33:57.655
I'd rather hear it from us first.
688
00:33:57.895 --> 00:34:00.195
Oh s**t guys.
```

```
689
00:34:00.435 --> 00:34:02.295
I just got a message that there's news outlet
00:34:02.295 --> 00:34:06.595
that if I can get it on the screen.
691
00:34:09.415 --> 00:34:12.315
We begin with that deadly plane crash on Long Island.
692
00:34:12.695 --> 00:34:14.995
It happened just before noon, a few miles south
693
00:34:14.995 --> 00:34:17.355
of the airport in West Hampton tonight,
694
00:34:17.445 --> 00:34:21.235
crews are still searching for two passengers tv 10 50 fives.
695
00:34:21.235 --> 00:34:24.035
Lisa Rosner is live for us in West Hampton with more. Lisa.
696
00:34:25.925 --> 00:34:27.615
Yeah, Jessica, you can see police tape
697
00:34:27.615 --> 00:34:30.575
behind me prevents anyone from accessing the beach here.
698
00:34:30.575 --> 00:34:33.335
We spoke with several witnesses who say this sounded
699
00:34:33.515 --> 00:34:36.055
and looked like an explosion at this point.
700
00:34:36.125 --> 00:34:39.415
There's around one dozen agencies involved on the federal,
00:34:39.505 --> 00:34:40.695
state, and local levels.
702
00:34:41.765 --> 00:34:43.175
```

```
They need a fly over to check
703
00:34:43.175 --> 00:34:45.175
for a possible plane down in La Warner.
704
00:34:45.595 --> 00:34:46.735
It happened in the vicinity
705
00:34:46.895 --> 00:34:48.815
of Dune Road near Rogers Beach.
706
00:34:49.195 --> 00:34:51.615
Tim Carbone was working at the Ocean Front Surf Club.
707
00:34:52.095 --> 00:34:53.135
I thought it was a stunt plane
708
00:34:53.155 --> 00:34:54.615
and I was looking, trying to see if I could
709
00:34:54.615 --> 00:34:55.815
find a plane and couldn't see it.
710
00:34:56.075 --> 00:34:57.775
And then boom, it was done.
711
00:34:57.775 --> 00:34:59.615
It was like, it was like the engine was
712
00:35:00.285 --> 00:35:01.975
stopped immediately. They
713
00:35:01.975 --> 00:35:05.535
Saw a small airplane just basically over the surf
714
00:35:05.535 --> 00:35:06.575
club over here blow up.
715
00:35:06.595 --> 00:35:09.695
And they set into three pieces, uh, in the
```

```
00:35:09.695 --> 00:35:10.695
Air. The Coast
00:35:10.695 --> 00:35:12.855
Guard found a debris field over the ocean
718
00:35:12.875 --> 00:35:14.015
in the village of Quo.
719
00:35:14.325 --> 00:35:16.255
It's still a search of recovery at this point.
720
00:35:17.075 --> 00:35:19.615
Um, the Coast Guard, along with other marine assets
721
00:35:20.165 --> 00:35:22.655
will continue, um, in that effort.
722
00:35:22.755 --> 00:35:25.295
Divers were on scene from multiple agencies.
723
00:35:25.635 --> 00:35:27.895
The Coast Guard has a crew in from Cape Cod.
724
00:35:28.075 --> 00:35:29.135
The New York State Police
725
00:35:29.315 --> 00:35:31.375
and the Air National Guard are involved too.
726
00:35:32.165 --> 00:35:36.765
It's tragic Now at this point,
727
00:35:36.765 --> 00:35:38.285
the FAA will investigate
728
00:35:38.285 --> 00:35:41.125
and the National Transportation Safety Board will determine
729
00:35:41.305 --> 00:35:42.805
```

```
the calls for the accident.
730
00:35:43.175 --> 00:35:45.845
We're live in West Hampton, Suffolk County, Lisa Rosner,
7.31
00:35:46.105 --> 00:35:47.205
TB 10 55.
732
00:35:53.925 --> 00:35:56.935
Alright, nothing about this is gonna get any better.
733
00:35:59.075 --> 00:36:00.175
You've all got your procedures,
734
00:36:00.175 --> 00:36:01.865
you've got your checked out working through.
735
00:36:01.895 --> 00:36:04.085
It's anything you need.
736
00:36:04.305 --> 00:36:07.855
Anyone, uh, anyone you need me to talk to, gimme a call.
737
00:36:07.855 --> 00:36:09.935
Otherwise, work through the checklist, top to bottom.
738
00:36:11.375 --> 00:36:15.405
This best we can do is, uh, work through it
739
00:36:15.625 --> 00:36:17.075
and keep a focus on our people.
740
00:36:19.105 --> 00:36:20.105
Focus on our people,
741
00:36:31.685 --> 00:36:36.145
Uh, in the rough day Godard, Ryan Hart.
742
00:36:36.565 --> 00:36:39.025
Um, your questions were spot on by the way.
```

```
743
00:36:40.235 --> 00:36:43.975
And so now we've reached the next threshold point,
00:36:44.035 --> 00:36:45.575
and that is, we know it's us.
745
00:36:46.855 --> 00:36:50.505
Um, no going back from that, it's our airplane.
746
00:36:50.555 --> 00:36:53.305
We're starting to gather additional factual information.
747
00:36:53.475 --> 00:36:54.865
Who's on board in this case?
748
00:36:54.865 --> 00:36:57.735
We got four members, um,
749
00:36:58.035 --> 00:37:00.695
and a technical advisor and a contractor.
750
00:37:01.585 --> 00:37:04.075
That contractor piece I want you to think about a little bit
751
00:37:04.075 --> 00:37:07.165
because this is somebody external from Goddard Reinhardt.
752
00:37:07.565 --> 00:37:09.585
Uh, and so when we get to these
753
00:37:10.285 --> 00:37:13.625
notify checklist points, who should do that?
754
00:37:14.045 --> 00:37:15.825
So we're gonna get into a lot of stuff now.
755
00:37:16.165 --> 00:37:18.945
Uh, before we go deep diving, the one thing I I want
756
00:37:18.945 --> 00:37:22.845
```

```
to share with you is there was nothing exciting about
757
00:37:22.845 --> 00:37:23.965
putting this project together.
758
00:37:24.805 --> 00:37:27.755
Um, uh, especially for, for these guys behind me.
759
00:37:27.775 --> 00:37:29.945
The role players who stepped up, volunteered
760
00:37:30.915 --> 00:37:33.495
and practiced this over a couple of weeks
761
00:37:33.755 --> 00:37:35.235
and worked out scripts
762
00:37:35.255 --> 00:37:38.895
and built videos, uh, with, with Tom's guidance
763
00:37:38.915 --> 00:37:40.095
behind us all the time.
764
00:37:40.835 --> 00:37:43.255
Um, there was a lot of pause points. We took.
765
00:37:43.285 --> 00:37:46.845
Fictional company, yes, fictional aircraft, right?
766
00:37:47.145 --> 00:37:49.945
Uh, artists, renderings, man, there were,
767
00:37:49.945 --> 00:37:52.345
there were some times when it felt a little too close
768
00:37:52.345 --> 00:37:53.685
to home and we kind of had
769
00:37:53.685 --> 00:37:55.235
to look at each other, take a deep breath.
```

```
00:37:55.575 --> 00:37:57.785
And that's in a, an unreal event.
771
00:37:58.005 --> 00:38:02.375
And so I wonder if step one in every single one
772
00:38:02.375 --> 00:38:05.465
of our checklists ought to be, take a deep breath,
773
00:38:06.125 --> 00:38:07.535
look at your team around you.
774
00:38:08.515 --> 00:38:11.375
Say, guys, look, these checklists are gonna assume
775
00:38:11.375 --> 00:38:14.185
that we're gonna be at our absolute best right now
776
00:38:14.205 --> 00:38:15.465
as we sit here today.
777
00:38:17.345 --> 00:38:18.905
Gut punch for one of us.
778
00:38:19.055 --> 00:38:22.205
Take a deep breath, honor and respect that
779
00:38:22.205 --> 00:38:26.245
because it becomes deeply personal for us.
780
00:38:26.955 --> 00:38:31.235
We don't transport 300 people around on a, on an airplane.
781
00:38:31.235 --> 00:38:32.635
We have no connection with right?
782
00:38:33.335 --> 00:38:36.385
When something happens in our space, it's our friends,
783
00:38:36.615 --> 00:38:38.465
```

```
it's our colleagues company.
784
00:38:39.455 --> 00:38:41.005
Checklists don't really account for that.
785
00:38:42.305 --> 00:38:44.125
So you gotta give yourself permit.
786
00:38:45.085 --> 00:38:48.965
I think before start to say this is really gonna be tough,
787
00:38:48.985 --> 00:38:52.845
uh, if I could, uh, let's show our role players, our,
788
00:38:52.905 --> 00:38:54.925
our appreciation for the work that they did and,
789
00:38:54.925 --> 00:38:56.205
and kind of making it real for us.
790
00:39:04.885 --> 00:39:06.705
Ben. Ben wanted to thank the academy
791
00:39:09.165 --> 00:39:11.425
in his mind he saw himself best actor,
792
00:39:11.605 --> 00:39:14.045
but excellent job, my friends.
793
00:39:16.735 --> 00:39:19.035
So now we gotta get into a little, uh,
794
00:39:19.495 --> 00:39:23.315
of the deeper elements regards to the emerge brought out.
795
00:39:23.315 --> 00:39:26.165
So we're behind that, that awareness, confirmation
796
00:39:26.165 --> 00:39:27.245
and magnitude curve.
```

```
00:39:27.385 --> 00:39:28.405
Ben said it very well.
798
00:39:28.405 --> 00:39:31.935
There's nothing about this that's here for us.
799
00:39:32.795 --> 00:39:34.015
Uh, so now it's time
800
00:39:34.155 --> 00:39:36.895
to really get into the important elements.
801
00:39:36.895 --> 00:39:40.085
And he finished with this comment said,
802
00:39:40.865 --> 00:39:42.615
let's focus on the people.
803
00:39:44.495 --> 00:39:46.875
So I think we can agree that there are a lot
804
00:39:46.875 --> 00:39:49.755
of elements in any emergency we cannot control as much
00:39:49.755 --> 00:39:50.875
as we want to in our hearts.
806
00:39:51.035 --> 00:39:54.115
We'd love to go back in time and make none of this happen.
807
00:39:54.185 --> 00:39:57.495
Make it all be a big mistake and, and a waste of time.
808
00:39:58.115 --> 00:39:59.455
Uh, but we can't.
809
00:39:59.995 --> 00:40:01.935
And so all we can really do now,
810
00:40:02.355 --> 00:40:04.375
```

```
and it's an important thing to be able to do, is
811
00:40:04.375 --> 00:40:06.775
to influence the outcome.
812
00:40:06.795 --> 00:40:08.215
So let's start with this concept.
813
00:40:08.285 --> 00:40:09.855
There's a difference in my mind
814
00:40:10.045 --> 00:40:13.175
between a crisis and an emergency.
815
00:40:13.195 --> 00:40:15.335
Now a lot of people use those terms interchangeably,
816
00:40:15.355 --> 00:40:16.895
but I think they're really different.
817
00:40:17.535 --> 00:40:21.215
A crisis is an event that befalls an organization
818
00:40:22.205 --> 00:40:24.575
that they have lost the ability
819
00:40:24.755 --> 00:40:28.145
to influence the negative outcomes of that event.
820
00:40:28.955 --> 00:40:32.055
That's a crisis. And you know, a crisis when you see one
821
00:40:32.055 --> 00:40:34.095
because the media loves it.
822
00:40:34.515 --> 00:40:35.935
Bad event. Great.
823
00:40:36.355 \longrightarrow 00:40:40.135
Now we've got a company, CEO who gets in front of a camera
```

```
824
00:40:40.275 --> 00:40:41.335
and makes a statement
00:40:41.335 --> 00:40:44.335
that looks like some kinda whitewashed corporate BS
826
00:40:44.635 --> 00:40:46.975
and does not take into account the human
827
00:40:47.075 --> 00:40:48.575
impact of what happened.
828
00:40:49.495 --> 00:40:51.235
You know, some of the ones I'm talking about.
829
00:40:51.475 --> 00:40:53.385
'cause you've seen them kind of unfold.
830
00:40:53.405 --> 00:40:54.945
And here again, I don't think it's
831
00:40:54.945 --> 00:40:57.745
because of a lack of intelligence or a lack of heart.
832
00:40:58.305 --> 00:40:59.705
I think it's bad advisement.
833
00:40:59.945 --> 00:41:01.985
I think it's lack of certainty
834
00:41:02.125 --> 00:41:04.865
and clarity in the procedures on how to do that.
835
00:41:05.305 --> 00:41:07.745
A good emergency response plan. You know what it does?
836
00:41:07.845 --> 00:41:12.735
It gives a lot of us permit to do what we really want to do
837
00:41:12.795 --> 00:41:13.815
```

```
to protect our company.
838
00:41:13.875 --> 00:41:16.165
And its people. Those procedures,
839
00:41:16.465 --> 00:41:18.605
if you've got everybody clustered around 'em,
840
00:41:18.605 --> 00:41:20.205
including public relations and legal
841
00:41:20.345 --> 00:41:22.685
and all the head shed from the C-suite,
842
00:41:22.945 --> 00:41:24.285
and they go, yes, we agree.
843
00:41:24.285 --> 00:41:26.925
This is the playbook, this is what we're gonna follow.
844
00:41:26.955 --> 00:41:30.185
That gives me at the working level permission to take care
845
00:41:30.185 --> 00:41:32.175
of those things that I know are, are so important.
846
00:41:33.145 --> 00:41:34.945
A crisis, you have lost the ability
847
00:41:34.965 --> 00:41:37.555
to control the negative outcome of a bad event.
848
00:41:38.985 --> 00:41:40.475
Emergency is different.
849
00:41:40.935 --> 00:41:44.755
An emergency is nonetheless a critical event. I agree.
850
00:41:45.295 --> 00:41:48.325
But you've practiced for it to a degree.
```

```
851
00:41:48.325 --> 00:41:51.995
You've prepared for it. You've got proceed around it
00:41:52.635 --> 00:41:56.275
that help you get through it and control
853
00:41:56.415 --> 00:42:00.225
or at least mitigate the negative aspects of that event.
854
00:42:01.145 --> 00:42:02.405
You can tell a company
855
00:42:02.505 --> 00:42:06.635
that's practiced you tell an organization that's doing well
856
00:42:06.815 --> 00:42:09.195
as well as you can in the, in the wake of a bad event.
857
00:42:09.335 --> 00:42:13.425
And you can certainly tell one that is you want to be
858
00:42:14.135 --> 00:42:17.245
one of the ones that's on the positive side.
259
00:42:17.845 --> 00:42:20.395
Organizations say this all the time,
860
00:42:20.575 --> 00:42:23.035
and it's become almost, um, fright.
861
00:42:23.145 --> 00:42:24.965
It's become almost a a humor point.
862
00:42:25.005 --> 00:42:26.925
I don't know if anybody in here watches family guy.
863
00:42:27.085 --> 00:42:29.385
I I sometimes my remote duck as I'm flipping.
864
00:42:31.105 --> 00:42:34.165
```

```
And and Peter Griffin sits down with his family, uh,
865
00:42:34.225 --> 00:42:36.285
to say the, the prayer before the meal.
866
00:42:36.305 --> 00:42:38.915
And he says, you know, all he can think to say is, well,
867
00:42:38.935 --> 00:42:41.315
our thoughts and prayers are, are with this Turkey.
868
00:42:41.655 --> 00:42:43.515
And, uh, his family and whoever was, you know,
869
00:42:43.775 --> 00:42:44.955
the thoughts and prayers thing.
870
00:42:44.955 --> 00:42:46.155
You hear it all the time. Our thoughts
871
00:42:46.155 --> 00:42:47.395
and prayers are with those families.
872
00:42:47.575 --> 00:42:50.475
The victim. A company that's practiced,
873
00:42:51.545 --> 00:42:54.765
got their procedures down and has resourced their emergency
874
00:42:54.765 --> 00:42:55.845
plan different things.
875
00:42:56.665 --> 00:42:59.555
They'll say things like, right now we have a team
876
00:43:01.545 --> 00:43:03.255
with each providing a
877
00:43:07.735 --> 00:43:10.235
now, I mean good in the context that the whole thing is bad.
```

```
00:43:10.825 --> 00:43:13.995
What I mean is that's an organization that has its arms
00:43:13.995 --> 00:43:16.435
around its emergency.
880
00:43:16.455 --> 00:43:18.595
And most of what we consider
881
00:43:18.595 --> 00:43:20.755
with emergency procedures transcends aviation.
882
00:43:20.865 --> 00:43:22.825
Does it not? I mean, it could be used
883
00:43:22.885 --> 00:43:25.785
for an employee driving to work that gets run over
884
00:43:25.785 --> 00:43:28.255
by a Walmart truck or whatever, right?
885
00:43:28.395 --> 00:43:30.855
The same things an organization needs to be able
886
00:43:30.855 --> 00:43:34.535
to do are the same things an organization needs effecti of
887
00:43:35.095 --> 00:43:37.175
aviation mother, that event.
888
00:43:38.135 --> 00:43:39.715
So take care of the people.
889
00:43:39.725 --> 00:43:41.355
Let's talk this through just a little bit.
00:43:41.615 --> 00:43:44.075
How would we, if we gathered up
891
00:43:44.075 --> 00:43:48.005
```

```
and we were Goddard drying hard employee, what do we do
892
00:43:48.005 --> 00:43:49.005
with this notification?
893
00:43:49.425 --> 00:43:51.825
I wanna pause on this a little and talk it through
894
00:43:51.825 --> 00:43:53.245
because an excellent question.
895
00:43:53.265 --> 00:43:55.965
And it's one that stonewalls good
896
00:43:56.005 --> 00:43:58.545
organization notification.
897
00:43:59.755 --> 00:44:02.085
This concept conjures up feelings
898
00:44:02.085 --> 00:44:04.265
of knocking on someone's door, you know,
899
00:44:04.325 --> 00:44:08.055
and saying, ma'am, sir, I regret to inform you
900
00:44:08.805 --> 00:44:11.245
that your husband or your wife died today.
901
00:44:14.565 --> 00:44:17.185
But what if, what if notification at its root
902
00:44:17.745 --> 00:44:19.875
means something a little different in our space
903
00:44:19.995 --> 00:44:23.955
to notify means to warm and to make aware of, right?
904
00:44:24.255 --> 00:44:26.555
If we use it more as a communicative tool,
```

```
905
00:44:27.285 --> 00:44:28.675
let's break this down a little bit
906
00:44:28.675 --> 00:44:31.035
because I think this will help you put your arms around it.
907
00:44:31.055 --> 00:44:33.335
It, when you get back home to notify,
908
00:44:33.475 --> 00:44:35.095
to make aware of, to inform.
909
00:44:36.225 --> 00:44:39.045
Are we at a threshold with the scenario you just witnessed?
910
00:44:39.055 --> 00:44:41.645
Where it's appropriate to start calling
911
00:44:43.575 --> 00:44:45.205
place next of kin
912
00:44:48.965 --> 00:44:50.585
contacts of our crew
913
00:44:50.585 --> 00:44:53.185
and passengers next of kin is a legal, it
914
00:44:54.105 --> 00:44:57.025
means the next person in line in terms
915
00:44:57.195 --> 00:44:59.635
of lineage probate estate, right?
916
00:44:59.635 --> 00:45:03.235
That's a probate word. That's a legal word next of kin.
00:45:03.415 --> 00:45:04.595
And there are times
918
00:45:04.775 --> 00:45:07.795
```

```
and spaces where you have to use next of kin.
919
00:45:08.535 --> 00:45:11.075
But in our space, what we really want is
920
00:45:11.095 --> 00:45:13.035
who is it back at home for you?
921
00:45:13.795 --> 00:45:16.855
That you would want to be notified
922
00:45:16.955 --> 00:45:20.585
or informed of something happening to you
923
00:45:20.975 --> 00:45:25.505
that very likely is not going to be your legal next of kin.
924
00:45:26.485 --> 00:45:28.575
Give your employees the opportunity.
925
00:45:29.495 --> 00:45:31.635
Say, this is who I want you communicating with.
926
00:45:31.785 --> 00:45:35.605
If something happens to me, emergency context,
927
00:45:36.275 --> 00:45:40.175
take the next of kin vernacular out of your bonds plans.
928
00:45:40.435 --> 00:45:42.795
'cause that's saying you are gonna do the legal research
929
00:45:42.855 --> 00:45:44.835
to find out who's legally next in line
930
00:45:45.095 --> 00:45:46.435
and that's who you're gonna talk to.
931
00:45:46.495 --> 00:45:48.835
And, and chances are you're not gonna know
```

```
932
00:45:48.835 --> 00:45:50.475
that person or be able to get to them.
00:45:50.575 --> 00:45:52.435
You don't wanna violate your own procedures.
934
00:45:52.655 --> 00:45:56.135
Uh, you know, not by fault, but it just happens that way.
935
00:45:56.405 --> 00:45:58.715
Emergency, okay,
936
00:45:58.865 --> 00:46:01.715
have we passed the threshold at Goddard Reinhardt?
937
00:46:01.935 --> 00:46:05.035
Are we ready to start communicating with emergency context?
938
00:46:05.655 --> 00:46:07.475
What do you think? There's, this is not,
939
00:46:07.475 --> 00:46:12.035
and it's not me trying to drop this is yes,
940
00:46:12.305 --> 00:46:15.115
okay, I agree, by the way, not that you need my endorsement,
941
00:46:15.135 --> 00:46:19.565
but now the question is what are we going to say
942
00:46:19.785 --> 00:46:21.965
to this?
943
00:46:22.065 --> 00:46:25.235
By the way, just to add some salsa to it, right?
944
00:46:25.575 --> 00:46:28.845
Is the single defining moments
945
00:46:29.615 --> 00:46:31.405
```

```
where we are gonna set the stage
946
00:46:31.545 --> 00:46:34.565
of re downstream relationships, emergency contact.
947
00:46:34.705 --> 00:46:37.005
So this is an opportunity. Do it well.
948
00:46:38.115 --> 00:46:40.785
We've set a trust bond going forward.
949
00:46:41.165 --> 00:46:42.905
If we really mess this up,
950
00:46:43.175 --> 00:46:44.705
it's gonna be hard to recover from.
951
00:46:44.805 --> 00:46:46.665
You can, and, and you would,
952
00:46:47.255 --> 00:46:49.435
but it just makes hard work even harder.
953
00:46:49.665 --> 00:46:53.195
What do we say to 'em? Not a trick question. What do
954
00:47:07.015 --> 00:47:07.095
you
955
00:47:15.915 --> 00:47:16.315
I love that.
956
00:47:17.035 --> 00:47:19.035
I love that. Whatever happened. Honesty, right? It is.
957
00:47:19.055 --> 00:47:21.965
And you see a lot of companies be afraid
958
00:47:21.985 --> 00:47:23.485
to say, we, we don't know.
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959
00:47:23.745 --> 00:47:25.405
The most powerful thing is to say,
00:47:25.475 --> 00:47:29.405
however, here's what we're doing to get more information.
961
00:47:29.505 --> 00:47:30.925
So you follow it up with an action.
962
00:47:31.265 --> 00:47:32.445
It, you know, anybody could say,
963
00:47:32.445 --> 00:47:33.885
we don't know, but tell them.
964
00:47:33.985 --> 00:47:35.245
But here's what we're doing about it.
965
00:47:35.375 --> 00:47:38.045
We're launching a team right now to New York
966
00:47:38.385 --> 00:47:39.445
to liaise with those.
967
00:47:39.865 --> 00:47:42.205
How many different agencies did she say were on site?
968
00:47:42.305 --> 00:47:44.085
You know, in the first couple hours.
969
00:47:44.775 --> 00:47:46.595
Gee, at least 12, I think.
970
00:47:47.315 --> 00:47:50.335
All right, so we're sending people right there, right now.
00:47:50.665 --> 00:47:54.015
We're in phone communication with the incident commander.
972
00:47:54.015 --> 00:47:57.615
```

```
We're gonna start getting information in to get to you.
973
00:47:57.995 --> 00:48:00.895
That's what starts to settle it in just a little bit
974
00:48:00.915 --> 00:48:05.155
for folks, here's what we know, here's what we don't know,
975
00:48:05.615 --> 00:48:06.755
here's what we're working on.
976
00:48:06.935 --> 00:48:11.145
That's a cool model right now. Uh, what else are we ready?
977
00:48:11.145 --> 00:48:14.035
Thank you. Excellent. What, what else are we ready to say?
978
00:48:14.245 --> 00:48:18.185
What about the, the big how to call it?
979
00:48:18.265 --> 00:48:19.425
I mean, you got, you gotta explain
980
00:48:19.425 --> 00:48:20.625
why you're calling somebody, right?
981
00:48:20.625 --> 00:48:21.745
What, what, what everybody gonna say?
982
00:48:26.455 --> 00:48:28.035
We had a, we had a mishap.
983
00:48:28.655 --> 00:48:30.195
Tom, I'll speak for the the questions
984
00:48:30.315 --> 00:48:31.595
'cause I, you got your steps in already.
985
00:48:31.735 --> 00:48:31.955
We
```

```
986
00:48:36.325 --> 00:48:37.285
had a mishap.
987
00:48:37.285 --> 00:48:38.965
Well that's what we called it in the air force, right?
988
00:48:39.685 --> 00:48:41.345
We had a mishap investigation team.
989
00:48:42.775 --> 00:48:45.435
Uh, let's talk about word set for a second, sir.
990
00:48:47.965 --> 00:48:51.255
That doesn't mean a lot to most people. And we had a mishap.
991
00:48:51.455 --> 00:48:54.815
I I have 'em on a daily basis by the, not that you needed
992
00:48:54.815 --> 00:48:57.955
to know that, but, but to me, yeah, I, I wonder if
993
00:48:57.955 --> 00:49:00.115
what you're saying is maybe there's, there's a,
994
00:49:00.235 --> 00:49:04.495
a more serious word, a more defining clear word, coupled
995
00:49:04.495 --> 00:49:06.095
with your point of telling 'em what you do know.
996
00:49:06.385 --> 00:49:11.085
Let's get a word down. We had an aircraft accident.
997
00:49:11.975 --> 00:49:14.375
I know organizations are hesitant to go there.
998
00:49:14.375 --> 00:49:16.655
They'll use every single word except
999
00:49:16.655 --> 00:49:18.565
```

```
that we had an incident today,
1000
00:49:18.785 --> 00:49:20.245
we had an off airport
1001
00:49:20.565 --> 00:49:24.045
landing, right?
1002
00:49:24.735 --> 00:49:28.195
Landing, yeah. Uh, accident means serious
1003
00:49:29.065 --> 00:49:30.405
and unintentional.
1004
00:49:31.245 --> 00:49:32.465
That's what accident means.
1005
00:49:33.245 --> 00:49:37.145
And so what I might suggest is when you're talking to
1006
00:49:37.765 --> 00:49:40.905
emergency contacts, use the word that's the word.
1007
00:49:41.065 --> 00:49:42.705
I can't envision a scenario where you,
1008
00:49:43.085 --> 00:49:44.585
you didn't think something was serious
1009
00:49:44.645 --> 00:49:46.385
and you would start calling emergency contact.
1010
00:49:46.645 --> 00:49:48.385
We know it's gonna be a serious scenario
1011
00:49:48.805 --> 00:49:51.545
and we know that whatever happens is gonna be unintentional.
1012
00:49:51.985 \longrightarrow 00:49:54.785
I think that's a good word. We know on the NTSB side,
```

```
00:49:54.785 --> 00:49:57.505
there is a difference between an incident and an accident.
00:49:57.715 --> 00:50:00.105
Those are defined differently by the nature.
1015
00:50:00.595 --> 00:50:02.655
But if it's an event that's worthy
1016
00:50:02.675 --> 00:50:04.375
of calling emergency contacts,
1017
00:50:04.435 --> 00:50:06.465
you're not in the incident space.
00:50:06.465 --> 00:50:07.585
You're on the axis.
1019
00:50:07.865 --> 00:50:12.225
Somebody's been injured, somebody fatally injured
1020
00:50:12.445 --> 00:50:13.985
or somebody's out of contact
1021
00:50:14.325 --> 00:50:17.345
and we don't know if they're okay, but we're working on it.
1022
00:50:17.345 --> 00:50:19.425
Those are the three scenarios and those are all serious.
1023
00:50:20.665 --> 00:50:21.645
Oh, it's great. Yes sir.
1024
00:51:36.975 --> 00:51:39.955
You're absolutely happens a lot.
1025
00:51:39.955 --> 00:51:41.995
And so to encapsulate the comment, if,
1026
00:51:41.995 --> 00:51:45.435
```

```
if you didn't hear it, uh, observation accurate by the way
1027
00:51:45.975 --> 00:51:49.395
is, hey, how do you account for the speed of organic things
1028
00:51:49.395 --> 00:51:51.595
that are happening around, uh,
1029
00:51:51.655 --> 00:51:54.955
or faster than this group that's trying to manage the event?
1030
00:51:55.015 --> 00:51:57.305
How do you do that? Well,
1031
00:51:58.915 --> 00:52:00.285
there's good news and bad news.
1032
00:52:01.135 --> 00:52:02.675
Um, I'll start with the bad news.
1033
00:52:02.735 --> 00:52:06.495
The bad news is that you are dealing with a system year
1034
00:52:06.515 --> 00:52:08.495
by year that gets faster and faster
1035
00:52:08.635 --> 00:52:10.335
and less accurate at the same time.
1036
00:52:11.275 --> 00:52:14.135
And, and what the gentleman's describing is a scenario
1037
00:52:14.185 --> 00:52:18.775
where, uh, spouses of crew or passengers
1038
00:52:18.835 --> 00:52:22.245
or employees start to get wind of something amiss.
1039
00:52:22.775 --> 00:52:24.635
And then they start the inquiry process.
```

```
00:52:24.815 --> 00:52:25.955
And who are they gonna start with?
1041
00:52:25.955 --> 00:52:27.995
They're gonna start with you. All people they
1042
00:52:27.995 --> 00:52:29.155
know, people they trust.
1043
00:52:29.335 --> 00:52:31.195
Hey, I heard a thing, is this thing right?
1044
00:52:32.305 --> 00:52:34.005
You're there on the phone with a human being.
1045
00:52:34.545 --> 00:52:37.795
You can give the company line if you want,
1046
00:52:37.895 --> 00:52:40.155
but it's gonna be hard to to pull off, right?
1047
00:52:40.855 --> 00:52:44.325
So I think what we're talking about here is examining
1048
00:52:44.355 --> 00:52:47.125
with rigor, this notification process.
1049
00:52:48.055 --> 00:52:50.575
Is it fast enough for you?
1050
00:52:51.355 --> 00:52:54.775
Is it staffed and resourced well enough to be fast
1051
00:52:54.795 --> 00:52:55.895
and trained and ready?
1052
00:52:56.465 --> 00:52:58.915
Often that answer is no.
1053
00:52:59.135 --> 00:53:01.525
```

```
And it's, it's not your fault per se,
1054
00:53:01.545 --> 00:53:04.005
but it is an area we've gotta take a hard look at.
1055
00:53:04.155 --> 00:53:05.685
Because what happens is you,
1056
00:53:05.745 --> 00:53:09.085
you start the ERP starts driving you instead
1057
00:53:09.085 --> 00:53:10.325
of you driving the process.
1058
00:53:10.825 --> 00:53:14.525
And so what I'd want you to do is kind of step back from it
1059
00:53:14.525 --> 00:53:17.885
and say, okay, if you even have a process for notification,
1060
00:53:17.935 --> 00:53:19.525
bravo most, most organizations.
1061
00:53:20.455 --> 00:53:23.075
So if you develop that process, then take a look at it
1062
00:53:23.075 --> 00:53:25.685
and go, is this fast enough at three o'clock in the morning?
1063
00:53:25.885 --> 00:53:30.285
Do we have people who can proactively get in touch
1064
00:53:30.285 --> 00:53:31.885
with those emergency contacts?
1065
00:53:32.545 --> 00:53:34.775
While I'm informing the rest of you all,
1066
00:53:34.955 --> 00:53:36.495
if you get a call from somebody,
```

```
1067
00:53:36.635 --> 00:53:38.135
you've gotta direct that call here.
1068
00:53:38.275 --> 00:53:40.095
Do not answer those questions.
1069
00:53:40.595 --> 00:53:43.245
Say I have somebody who has better information. I do.
1070
00:53:43.265 --> 00:53:45.175
Let me make sure you're in touch with them.
1071
00:53:45.395 --> 00:53:47.605
That requires a team to do this.
1072
00:53:47.625 --> 00:53:50.725
And this is another transcends aviation component, right?
1073
00:53:51.355 --> 00:53:55.325
And that is if you have a team that's an internal
1074
00:53:57.205 --> 00:53:58.975
valuable for an organization employee
1075
00:53:58.975 --> 00:54:00.985
who has a heart attack at work, right?
1076
00:54:01.165 --> 00:54:02.785
We work in at Fireside.
1077
00:54:02.785 --> 00:54:06.145
Unfortunately a lot of flight crew who have strokes
1078
00:54:06.225 --> 00:54:11.015
or heart attacks in don't come home.
1079
00:54:11.535 --> 00:54:12.535
Somebody's gotta make those calls
1080
00:54:12.535 --> 00:54:13.775
```

```
before they find out about it.
1081
00:54:14.105 --> 00:54:17.805
So I'm lightly going around something
1082
00:54:17.805 --> 00:54:19.365
that has a lot behind it.
1083
00:54:19.535 --> 00:54:22.015
We'll talk a little more this afternoon when I,
1084
00:54:22.035 --> 00:54:23.175
Tom, how we doing on time, sir?
1085
00:54:23.995 --> 00:54:27.025
We're there. Alright, so I, oh, we got one more
1086
00:54:31.945 --> 00:54:36.065
Company that you should give to all the
1087
00:54:38.755 --> 00:54:41.605
emergency contacts,
1088
00:54:41.605 --> 00:54:46.165
contacts my wife all if she had any.
1089
00:54:47.645 --> 00:54:50.105
That's, that's not a bad, bad idea if that works
1090
00:54:50.125 --> 00:54:51.185
for your organization.
1091
00:54:51.285 --> 00:54:54.225
Is somebody and, and primary alternate kind of thing.
1092
00:54:54.765 --> 00:54:55.985
If you are concerned
1093
00:54:55.985 --> 00:54:59.625
or have a question about one of our flight operations,
```

```
1094
00:54:59.625 --> 00:55:01.505
here's a good point of contact to start with.
1095
00:55:01.895 --> 00:55:04.265
That same person ought to be integral
1096
00:55:04.265 --> 00:55:05.625
to your emergency plant.
1097
00:55:05.965 --> 00:55:08.105
But I'll tell you the biggest thing you could do of value,
1098
00:55:08.925 --> 00:55:11.905
the biggest thing you could do of value is anybody
1099
00:55:12.005 --> 00:55:16.745
who walks onto your, they have provided emergency contact.
1100
00:55:17.245 --> 00:55:22.115
If when you have that, you're able to go,
1101
00:55:22.295 --> 00:55:24.875
all right, team, here's what you need to be effective.
1102
00:55:24.935 --> 00:55:26.275
You guys already told me we're ready
1103
00:55:26.275 --> 00:55:29.355
to start communicating team, here's the emergency contacts.
1104
00:55:29.775 --> 00:55:32.995
Go do your thing. Start to get ahead of this process
1105
00:55:33.135 --> 00:55:34.195
before social media,
1106
00:55:34.405 --> 00:55:36.635
mainstream media starts doing it for us.
1107
00:55:36.705 --> 00:55:39.235
```

```
Because what do people do if they get wind of something
1108
00:55:39.235 --> 00:55:40.435
and they're getting no information?
1109
00:55:40.755 --> 00:55:44.405
I know what I do. I'm coming to you, I'm driving in
1110
00:55:44.465 --> 00:55:47.325
to the hangar, to the, to the shop to work, whatever,
1111
00:55:47.505 --> 00:55:50.085
and I'm gonna stand there until somebody tells me something.
1112
00:55:50.155 --> 00:55:51.645
That is not a complimentary process
1113
00:55:51.745 --> 00:55:53.865
to your response point, right?
1114
00:55:54.665 --> 00:55:57.165
So start thinking about proactive ways.
1115
00:55:57.165 --> 00:55:59.125
Do you know we can use technology for our benefit
1116
00:55:59.345 --> 00:56:00.365
to move faster,
1117
00:56:00.585 --> 00:56:03.845
but we gotta collect this emergency contact information.
1118
00:56:04.155 --> 00:56:08.305
We owe it to our organizations to keep it updated. Don? Yes,
1119
00:56:08.985 --> 00:56:09.985
I have a comment on that.
1120
00:56:10.045 --> 00:56:13.435
Yes sir. Um, I do a lot of third party flight testing.
```

```
1121
00:56:13.995 --> 00:56:16.855
So I go to customers that you, I'm not familiar with.
1122
00:56:17.535 --> 00:56:18.945
It's the only time I deal with 'em.
1123
00:56:19.325 --> 00:56:21.845
And it's, it's, um, and FAA does the same thing.
1124
00:56:22.085 --> 00:56:24.205
'cause they, they, they deal with a lot of customers.
1125
00:56:24.205 --> 00:56:25.525
They're not, they don't belong to a company.
1126
00:56:25.525 --> 00:56:27.765
They don't fly the same airplanes or the same crew.
1127
00:56:28.815 --> 00:56:30.195
One of the biggest problems I have,
1128
00:56:30.195 --> 00:56:34.135
and I'm guilty, guilty is charged that, uh,
1129
00:56:34.335 --> 00:56:37.735
I walk into a strange company to fly their airplane
1130
00:56:38.195 --> 00:56:40.895
and I very frequently don't give my emergency contact.
1131
00:56:42.515 --> 00:56:44.055
And it's because it's embarrassing
1132
00:56:44.055 --> 00:56:45.415
because you tell 'em, well, I want
1133
00:56:45.415 --> 00:56:47.295
to give you my emergency contact information.
1134
00:56:47.295 --> 00:56:50.745
```

```
They say, what, what do you mean?
1135
00:56:50.975 --> 00:56:53.545
Well, here's, here's my card, here's uh,
1136
00:56:53.545 --> 00:56:55.055
my wife's phone number.
1137
00:56:55.755 --> 00:57:00.515
I want you to keep it. It's,
1138
00:57:00.545 --> 00:57:01.995
it's strange, but I have to deal
1139
00:57:01.995 --> 00:57:03.235
with it and, and I'm working on it.
1140
00:57:03.295 --> 00:57:04.675
But it happens. It,
1141
00:57:05.365 --> 00:57:06.365
It does. And let,
1142
00:57:06.365 --> 00:57:08.525
let's make it untr for ourselves.
1143
00:57:09.105 --> 00:57:11.835
So, uh, I don't know about you,
1144
00:57:11.935 --> 00:57:14.235
but I, I like playing paintball.
1145
00:57:15.055 --> 00:57:16.695
I have older kids and the concept
1146
00:57:16.795 --> 00:57:19.555
of shooting at them very appealing to me.
1147
00:57:21.735 --> 00:57:26.355
And, and you ought to see what I have to fill out in order
```

```
1148
00:57:26.355 --> 00:57:29.315
to play paintball and the information I have to provide
00:57:29.335 --> 00:57:31.315
and the legal rights I have to waive
1150
00:57:31.335 --> 00:57:33.355
and give up just to go shoot balls
1151
00:57:33.355 --> 00:57:36.065
of paint at my relatives, right?
1152
00:57:36.735 --> 00:57:38.755
So we're used to doing this.
1153
00:57:39.135 --> 00:57:41.155
Our kids go, if you have younger kids that, that go
1154
00:57:41.155 --> 00:57:43.355
to school, we fill out these emergency contact
1155
00:57:43.605 --> 00:57:45.115
cards with diligence.
1156
00:57:45.405 --> 00:57:49.185
These are our children, right? We, we know how to do this.
1157
00:57:49.975 --> 00:57:54.425
It's just that some spots we just stop. We just don't do it.
1158
00:57:54.835 --> 00:57:57.495
Right? What if I frame it differently for you?
1159
00:57:57.775 --> 00:57:59.615
I, because I'm with you, my friend, right?
1160
00:57:59.615 --> 00:58:01.015
Walking into an organization
1161
00:58:01.515 --> 00:58:04.375
```

```
and saying, you know, check in at the Marriott, right?
1162
00:58:04.395 --> 00:58:05.295
And they says, is there anything else
1163
00:58:05.295 --> 00:58:06.095
we can do for you, sir?
1164
00:58:06.095 --> 00:58:08.415
Yes, I'd like you to have my emergency contact information.
1165
00:58:10.515 --> 00:58:13.735
What do you know that, what are you building up in
1166
00:58:13.735 --> 00:58:14.775
room 3 0 5, right?
1167
00:58:15.545 --> 00:58:17.435
Yeah. So, so I get it,
1168
00:58:17.655 --> 00:58:20.035
but what if we take it, take a different angle on it
1169
00:58:20.455 --> 00:58:24.755
and we don't call it notification
1170
00:58:24.895 --> 00:58:26.455
or contact information.
1171
00:58:26.625 --> 00:58:27.955
What if it's medical con?
1172
00:58:29.405 --> 00:58:34.245
I i, I talked to you more times a year launch probably seven
1173
00:58:34.245 --> 00:58:35.285
or eight times last year.
1174
00:58:36.065 --> 00:58:38.955
Had to launch out for a flight crew member
```

```
00:58:39.935 --> 00:58:43.055
or a passenger that's had a medical fatal medical
00:58:43.055 --> 00:58:44.385
condition on a trip.
1177
00:58:46.125 --> 00:58:49.255
And some of them have had a stroke
1178
00:58:49.675 --> 00:58:51.575
and are still alive, right?
1179
00:58:51.575 --> 00:58:53.175
They're intubated, they're in the hospital
1180
00:58:54.005 --> 00:58:58.785
and the doctor says, anybody know who's authorized
1181
00:58:58.785 --> 00:59:00.705
to approve medical care for this individual
1182
00:59:00.705 --> 00:59:01.945
before I start work on 'em?
1183
00:59:01.945 --> 00:59:03.625
That's a legal requirement in the United States.
1184
00:59:04.185 --> 00:59:05.205
So what if we said,
1185
00:59:05.825 --> 00:59:08.325
here's my emergency medical contact information.
1186
00:59:08.325 --> 00:59:09.545
This is someone who's authorized
1187
00:59:09.545 --> 00:59:11.265
to approve medical care on my behalf.
1188
00:59:12.165 --> 00:59:15.865
```

```
If I'm not able to communicate that myself, that's not
1189
00:59:15.865 --> 00:59:17.725
as weird, right?
1190
00:59:17.795 --> 00:59:19.725
They may go, oh, this person may have a,
1191
00:59:19.845 --> 00:59:21.085
a condition, a thing or whatever.
1192
00:59:21.225 --> 00:59:23.405
I'm not gonna ask 'cause I'm not supposed to, but thanks.
1193
00:59:23.625 --> 00:59:26.965
Got it. If we had that for our employees, do you know
1194
00:59:26.965 --> 00:59:30.405
what we could do is if you got sick at work
1195
00:59:31.105 --> 00:59:35.225
or if you fell down or you got injured right now we can get
1196
00:59:35.285 --> 00:59:38.545
to somebody who can make medical decisions on your behalf.
1197
00:59:38.545 --> 00:59:40.905
Otherwise I have bad news for you.
1198
00:59:41.045 --> 00:59:43.785
You lay there, especially if they don't know who you are.
1199
00:59:43.805 --> 00:59:45.905
If you're transported to the hospital without
1200
00:59:46.545 --> 00:59:50.915
your identification, guys in simulators, right?
1201
00:59:51.225 \longrightarrow 00:59:53.315
Theoretically airplane right,
```

```
1202
00:59:53.365 --> 00:59:55.475
comes into a, a training facility.
00:59:55.485 --> 00:59:58.875
There were folks in the simulator fatally injured, right?
1204
00:59:58.925 --> 01:00:00.595
Their bags were somewhere else.
1205
01:00:00.765 --> 01:00:02.475
Their identification, their phones,
1206
01:00:02.745 --> 01:00:04.395
they were transported to the hospital.
1207
01:00:04.395 --> 01:00:06.355
Nobody knew who they were for hours.
1208
01:00:06.705 --> 01:00:08.755
There's a family out there, right?
1209
01:00:08.785 --> 01:00:10.595
That didn't know that this thing happened.
1210
01:00:10.625 --> 01:00:12.075
Some people need medical attention,
1211
01:00:12.105 --> 01:00:13.395
they can't get approval to do it.
1212
01:00:13.395 --> 01:00:15.475
They stabilize you and they wait man.
1213
01:00:15.475 --> 01:00:17.755
This is an act of service we could do for all of us.
1214
01:00:18.995 --> 01:00:20.685
Emergency medical contact.
1215
01:00:20.985 --> 01:00:22.525
```

```
Now if there is an accident,
1216
01:00:22.745 --> 01:00:25.615
that's the same thing we could use, right?
1217
01:00:25.615 --> 01:00:26.695
That's gonna be an adult.
1218
01:00:26.875 --> 01:00:28.815
That's gonna be someone who can make decisions.
1219
01:00:29.755 --> 01:00:33.475
Someone we can contact. Alright? It's not easy.
1220
01:00:33.775 --> 01:00:35.075
I'm not suggesting for a second
1221
01:00:35.105 --> 01:00:37.875
that this one thing takes all the challenges off the table.
1222
01:00:38.315 --> 01:00:41.535
I think we gotta try. I don't think I know we gotta try.
1223
01:00:41.935 --> 01:00:44.895
'cause it is heartbreaking when an emergency happens
1224
01:00:45.035 --> 01:00:47.935
and we know there's people out there attached
1225
01:00:48.035 --> 01:00:49.095
to the flight crew
1226
01:00:49.235 --> 01:00:50.555
and this contract tech
1227
01:00:50.555 --> 01:00:54.905
person breaks your heart.
1228
01:00:55.085 --> 01:00:56.105
The hours go by
```

```
01:00:56.485 --> 01:00:58.785
and then they learn about it in the way you
01:00:59.025 --> 01:01:00.915
describe Absolutely spot on
1231
01:01:01.695 --> 01:01:02.695
Peter. So
1232
01:01:02.695 --> 01:01:06.805
Don, uh, Kathy Benjamin did the, you know,
1233
01:01:06.875 --> 01:01:09.285
financial planning and estate planning stuff
1234
01:01:09.285 --> 01:01:11.915
for this test pilots that's been made available
1235
01:01:12.015 --> 01:01:13.435
to flight test engineers.
1236
01:01:14.035 --> 01:01:16.255
Uh, those of us that have done our estate plans
1237
01:01:16.255 --> 01:01:17.695
because we wanna plan ahead
1238
01:01:17.695 --> 01:01:20.235
or we build that as a talisman
1239
01:01:20.235 --> 01:01:21.955
to prevent an accident from coming
1240
01:01:21.955 --> 01:01:24.185
and getting us the healthcare power
1241
01:01:24.185 --> 01:01:25.905
of attorney, that comes to mind.
1242
01:01:26.665 --> 01:01:31.285
```

```
And would you suggest that us as flight crew carry a copy
1243
01:01:31.465 --> 01:01:34.545
of our healthcare power of attorney when we're getting ready
1244
01:01:34.545 --> 01:01:35.745
to go and deploy and leave
1245
01:01:35.745 --> 01:01:38.225
that information in like our flight bag that we leave
1246
01:01:38.805 --> 01:01:41.225
in the briefing room so that people can get
1247
01:01:41.225 --> 01:01:42.305
that if it's needed.
1248
01:01:43.135 --> 01:01:45.205
Would that healthcare power of attorney be the kind
1249
01:01:45.205 --> 01:01:46.405
of information that you'd want?
1250
01:01:47.455 --> 01:01:49.335
I think yes is short answer.
1251
01:01:49.395 --> 01:01:51.855
The long answer is at least, at the very least my friend,
1252
01:01:52.615 --> 01:01:55.415
somebody knows that you have one and knows how to get it.
1253
01:01:56.245 --> 01:01:59.645
Another heart breaking. Someday I'll have happy story guys.
1254
01:01:59.805 --> 01:02:01.555
I don't know lolly. It's just not.
1255
01:02:03.135 --> 01:02:05.095
But here's another thing that's hard is
```

```
1256
01:02:05.695 --> 01:02:09.345
you don't have a will and a prime directive.
01:02:09.405 --> 01:02:10.785
Two different things will,
1258
01:02:10.925 --> 01:02:15.065
and a prime directive if something happens to you,
1259
01:02:16.875 --> 01:02:18.625
especially if you have children
1260
01:02:18.805 --> 01:02:20.875
and anybody in here is a single parent.
1261
01:02:20.975 --> 01:02:24.495
We, Carla and I have seen this become wards of the state
1262
01:02:25.785 --> 01:02:29.645
just because someone didn't have a will citing legally
1263
01:02:29.985 --> 01:02:32.605
who can take legal possession of those kids.
1264
01:02:32.615 --> 01:02:36.045
Legal care, legal, legal guardianship of those kids
1265
01:02:36.995 --> 01:02:40.225
state will take the children until they can sort it out.
1266
01:02:40.455 --> 01:02:41.905
That is not a scenario
1267
01:02:42.015 --> 01:02:44.345
that I think anyone in this room wants to envision.
1268
01:02:45.575 --> 01:02:48.875
Please, please, please, a will and a prime directive.
1269
01:02:48.875 --> 01:02:50.835
```

```
The thing to where you're medically incapacitated,
1270
01:02:50.835 --> 01:02:52.715
you cannot communicate your wishes on your own.
1271
01:02:52.815 --> 01:02:54.085
Mm-hmm. Right?
1272
01:02:54.155 --> 01:02:56.365
That someone is identified to do
1273
01:02:56.365 --> 01:02:58.525
that on your behalf is so incredibly.
1274
01:03:01.905 --> 01:03:06.715
Yes. Yes sir.
1275
01:03:07.265 --> 01:03:09.325
Sir, we've talked a lot in here about, uh,
1276
01:03:09.395 --> 01:03:11.905
next tokin notification media aspect
1277
01:03:11.905 --> 01:03:14.665
and we've kind of focused on it from the emergency response
1278
01:03:14.665 --> 01:03:16.505
plan or the, the mishap response team
1279
01:03:16.505 --> 01:03:17.545
and how they're gonna handle that.
1280
01:03:17.965 --> 01:03:20.705
But I think it's worth addressing that that's training
1281
01:03:20.885 --> 01:03:23.145
or a discussion that you need to have really
1282
01:03:23.145 --> 01:03:24.305
with anybody in your organization
```

```
1283
01:03:24.305 --> 01:03:25.505
that's involved in flight tests.
1284
01:03:25.605 --> 01:03:26.905
You know, go back to the scenario.
1285
01:03:27.045 --> 01:03:28.705
The kid sitting there monitoring the
1286
01:03:28.705 --> 01:03:30.625
telemetry, something happens.
1287
01:03:30.735 --> 01:03:33.825
Does he understand why he shouldn't be putting anything on
1288
01:03:33.825 --> 01:03:34.995
face around social media?
1289
01:03:35.105 --> 01:03:36.635
Does he know not to pick up the phone
1290
01:03:36.655 --> 01:03:38.915
and start that vicious circle of, Hey, I'm okay,
1291
01:03:38.915 --> 01:03:41.445
have you heard from so-and-so, uh, your maintainers,
1292
01:03:41.545 --> 01:03:44.045
you know, your, uh, your ground crew, anybody out working,
1293
01:03:44.075 --> 01:03:45.205
anybody that could be
1294
01:03:45.365 --> 01:03:46.685
involved with that flight test process?
1295
01:03:47.245 --> 01:03:50.215
Make sure that they understand why you don't want
1296
01:03:50.215 --> 01:03:51.255
```

```
to put that information out.
1297
01:03:51.255 --> 01:03:52.855
Why it needs to go through the proper channels,
1298
01:03:53.035 --> 01:03:54.175
you know, within the DOD.
1299
01:03:54.675 --> 01:03:56.975
Sad fact is we've had wives find out on Facebook
1300
01:03:56.975 --> 01:03:58.015
that their husbands have been killed
1301
01:03:58.155 --> 01:04:01.215
before anybody has been able to officially notify them
1302
01:04:01.445 --> 01:04:04.335
because not everybody understood the
1303
01:04:04.335 --> 01:04:06.255
process, official notification.
1304
01:04:06.595 --> 01:04:08.175
So it's worth going around, I think,
1305
01:04:08.195 --> 01:04:10.095
to your flight test engineers, anybody
1306
01:04:10.165 --> 01:04:12.215
that could be involved, that could potentially be aware
1307
01:04:12.215 --> 01:04:13.745
of what's happening and make sure
1308
01:04:13.745 --> 01:04:14.785
they understand the gravity.
1309
01:04:15.055 --> 01:04:18.185
Know who within the organization is responsible for putting
```

```
01:04:18.185 --> 01:04:20.625
that information out, who they should be directing those
1311
01:04:20.625 --> 01:04:23.295
phone calls to, and, you know, kind
1312
01:04:23.455 --> 01:04:25.655
of if fan Betty calls from Kansas saying, Hey,
1313
01:04:25.695 --> 01:04:27.135
I saw on the news that something happened
1314
01:04:27.135 --> 01:04:28.295
and I know you're involved with that.
1315
01:04:28.595 --> 01:04:29.895
You know, how do you give her the,
1316
01:04:29.955 --> 01:04:31.735
how do you give her the Heisman and push that off
1317
01:04:31.735 --> 01:04:33.255
and say, Hey, I'm sorry, I really can't talk,
1318
01:04:35.255 --> 01:04:38.385
Brought like five things out in that, in that comment
1319
01:04:38.385 --> 01:04:42.085
that they're all, um,
1320
01:04:42.475 --> 01:04:44.475
I'll just pick a few in, in the interest time
1321
01:04:44.475 --> 01:04:45.955
before Tom gets the hook out.
1322
01:04:46.495 --> 01:04:51.155
But, um, one of which is me as an employee
1323
01:04:53.165 --> 01:04:56.345
```

```
not knowing about this robust emergency plan
1324
01:04:56.885 --> 01:04:59.505
and what my responsibility is in it,
1325
01:05:00.135 --> 01:05:03.465
even though I don't have a checklist, even though I'm not on
1326
01:05:03.465 --> 01:05:05.465
that, you know, cool executive team.
1327
01:05:06.225 --> 01:05:07.385
Every single rank
1328
01:05:07.445 --> 01:05:09.145
and file individual has a
1329
01:05:09.145 --> 01:05:10.905
responsibility, a duty to the company.
1330
01:05:11.755 --> 01:05:14.375
One of those primaries is understanding
1331
01:05:15.385 --> 01:05:19.045
that if I go on my Facebook account, if I go on Twitter,
1332
01:05:19.235 --> 01:05:20.485
Instagram, whatever,
1333
01:05:21.185 --> 01:05:24.005
and on my own time, even on my own computer,
1334
01:05:24.145 --> 01:05:28.505
on my own account, and I say, Hey mom, bad day at work.
1335
01:05:28.805 --> 01:05:30.265
I'm sure you heard about it in the news.
1336
01:05:30.695 --> 01:05:34.625
Lost a couple buddies today. It's bad comma, really bad.
```

```
01:05:35.545 --> 01:05:40.495
I have released sensitive company in public space.
01:05:41.425 --> 01:05:42.725
One of the, the key things
1339
01:05:42.725 --> 01:05:46.645
that our PR person can do is remind all employees
1340
01:05:46.645 --> 01:05:49.725
that when you signed up to go to work here, you agreed
1341
01:05:49.725 --> 01:05:52.365
that you would not release sensitive company information
1342
01:05:52.925 --> 01:05:57.455
that is inclusive of emergency events
1343
01:05:57.595 --> 01:05:59.535
and that is inclusive of social
1344
01:05:59.715 --> 01:06:03.495
and public spaces, conversation, social media posts.
1345
01:06:03.655 --> 01:06:05.895
A lot of employees, they don't do that purposely.
1346
01:06:05.895 --> 01:06:07.905
They don't realize the harm
1347
01:06:07.935 --> 01:06:10.385
that they're doing unintentionally to the organization
1348
01:06:10.385 --> 01:06:12.315
and people spot on.
1349
01:06:12.615 --> 01:06:16.235
So PR could send out a quick reminder to all employees.
1350
01:06:16.375 --> 01:06:18.395
```

```
Any discussion, release of images
1351
01:06:19.055 --> 01:06:22.545
or narrative text about this event is a release
1352
01:06:22.725 --> 01:06:26.545
of internal company sensitive information and is prohibited.
1353
01:06:27.495 --> 01:06:31.635
If you get a call from someone you don't
1354
01:06:32.385 --> 01:06:37.255
know, don't say the media, make it inclusive of the media
1355
01:06:37.715 --> 01:06:39.135
and FBOs
1356
01:06:39.395 --> 01:06:42.175
and you know, the buddy who works in a different, you know,
1357
01:06:42.205 --> 01:06:45.055
test facility or whatever anyone you don't
1358
01:06:45.055 --> 01:06:47.125
know makes an inquiry.
1359
01:06:47.505 --> 01:06:48.845
Here's what you're going to say.
1360
01:06:49.865 --> 01:06:51.905
I am not someone who has information on that.
1361
01:06:52.345 --> 01:06:55.955
I do have a phone number of someone you could call, uh,
1362
01:06:56.015 --> 01:07:00.625
to get information and here's that person PR number, right?
1363
01:07:00.625 --> 01:07:02.425
Everybody needs to be armed with that.
```

```
1364
01:07:02.575 --> 01:07:05.995
Once again, look real quick, if, if I'm a reporter
1365
01:07:06.015 --> 01:07:08.595
and I'm covering an aviation accident, which is by the way,
1366
01:07:09.565 --> 01:07:11.945
very, uh, you know, one of the dark sides of the human in
1367
01:07:14.365 --> 01:07:16.195
media has on these plane crashes.
1368
01:07:18.945 --> 01:07:22.205
And so if I'm a reporter, local beat reporter
1369
01:07:22.205 --> 01:07:23.805
and I'm covering this in my backyard
1370
01:07:23.865 --> 01:07:28.025
or in K Hog, remind me of co hog.
1371
01:07:28.025 --> 01:07:29.345
You know, here I am back at Family Gun.
1372
01:07:30.815 --> 01:07:34.985
I have a couple buddies. Alright, so I am, yeah.
1373
01:07:35.105 --> 01:07:36.465
I could call you and I could go, Hey,
1374
01:07:36.485 --> 01:07:38.865
I'm Don Chuck from the, the Quahog smoking gun
1375
01:07:38.865 --> 01:07:40.465
and I have a couple of questions for you.
1376
01:07:41.885 --> 01:07:44.265
Or I could take a different tactic
1377
01:07:44.265 --> 01:07:46.265
```

```
because I know when I introduce myself as a member
1378
01:07:46.265 --> 01:07:47.505
of the media, I know what you're gonna do.
1379
01:07:48.215 --> 01:07:50.995
Well, some of you're just gonna straight, some
1380
01:07:50.995 --> 01:07:53.515
of you're gonna refer me to some BS website that has enough.
1381
01:07:53.975 --> 01:07:55.455
Some of you're gonna gimme a phone number
1382
01:07:55.475 --> 01:07:58.375
for some person who's not even gonna answer much less.
1383
01:07:58.375 --> 01:08:00.135
Answer my question. I'm gonna try a different angle.
1384
01:08:01.495 --> 01:08:05.015
A reporter understands it's illegal to represent themselves
1385
01:08:05.315 --> 01:08:07.635
as a federal agency.
1386
01:08:08.315 --> 01:08:09.555
A member of law enforcement
1387
01:08:09.695 --> 01:08:12.235
or a member of the military, that's illegal.
1388
01:08:12.735 --> 01:08:14.065
They're not going to do that
1389
01:08:14.135 --> 01:08:16.845
because they have a lot of other ways to do it.
1390
01:08:17.345 --> 01:08:19.645
Um, hey, I'm calling here from Signature.
```

```
1391
01:08:20.295 --> 01:08:21.455
I heard about what happened.
1392
01:08:21.835 --> 01:08:24.655
We got people showing up here at the FBO saying they
1393
01:08:24.655 --> 01:08:25.695
need help and information.
1394
01:08:26.225 --> 01:08:28.415
How can we help 'em? What do you need from us?
1395
01:08:30.475 --> 01:08:33.585
Any company that doesn't say whatcha talking
1396
01:08:33.585 --> 01:08:35.595
about, right?
1397
01:08:35.735 --> 01:08:38.825
If they go, well actually, um, uh, I can't,
1398
01:08:38.845 --> 01:08:40.785
I'm not authorized to give you any information.
1399
01:08:41.245 --> 01:08:43.265
Uh, I'll have to refer you to our public related,
1400
01:08:43.335 --> 01:08:47.935
that company they've achieved objective number one.
1401
01:08:48.495 --> 01:08:50.705
I know it's you. The next thing is,
1402
01:08:50.895 --> 01:08:53.625
what can they represent themself as in order
1403
01:08:53.625 --> 01:08:54.955
to get information from you?
1404
01:08:55.715 --> 01:08:57.605
```

```
Most local reporters are members
1405
01:08:57.605 --> 01:08:59.165
of their local Red Cross chapter.
1406
01:08:59.165 --> 01:09:02.595
Mm-hmm. Red Cross Thrives and survives on volunteers.
1407
01:09:02.745 --> 01:09:03.915
It's a great organization,
1408
01:09:04.835 --> 01:09:06.895
but just know it's also a vulnerability.
1409
01:09:06.915 --> 01:09:08.495
So if I call and I say, I'm from the,
1410
01:09:08.635 --> 01:09:10.815
the local Red Cross chapter on Long
1411
01:09:10.815 --> 01:09:12.535
Island, we're ready to help you.
1412
01:09:12.545 --> 01:09:14.375
We're ready to provide support and assistance.
1413
01:09:14.375 --> 01:09:17.255
What do you need from us? You don't know if
1414
01:09:17.255 --> 01:09:20.055
that's actually a reporter in real life who's a Red Cross
1415
01:09:20.085 --> 01:09:21.295
volunteer in Long Island.
1416
01:09:21.605 --> 01:09:23.815
They're going to sign up for the Red Cross.
1417
01:09:23.815 --> 01:09:26.535
They get a vest, they get access to emergency sites
```

```
01:09:26.755 --> 01:09:29.095
and they can call on behalf of a different organization
01:09:29.095 --> 01:09:31.715
that does have a legitimate mission in getting
1420
01:09:31.715 --> 01:09:33.115
information and providing assistance.
1421
01:09:33.135 --> 01:09:35.865
See how tricky it goes back to your point of
1422
01:09:36.045 --> 01:09:37.985
how quick things move.
1423
01:09:38.285 --> 01:09:42.485
That's why policy reminders in your ERP to try
1424
01:09:42.865 --> 01:09:44.085
to try to contain that.
1425
01:09:44.235 --> 01:09:46.125
Will you contain all of it? No.
1426
01:09:46.485 --> 01:09:49.205
I mean, Carla does a lot of social media searching
1427
01:09:49.275 --> 01:09:50.525
because we have to prepare
1428
01:09:50.525 --> 01:09:51.725
the families for what's out there.
1429
01:09:52.205 --> 01:09:56.005
A lot of it comes from our own employee, no, uh,
01:09:56.125 --> 01:09:57.365
a suicide situation.
1431
01:09:57.905 --> 01:10:00.605
```

```
Very sad. And you have employees commenting,
1432
01:10:00.935 --> 01:10:02.955
saying things about, I knew this individual
1433
01:10:02.975 --> 01:10:04.555
and he was wrestling with his demons.
1434
01:10:05.325 --> 01:10:07.735
Okay, well now the word's out the, the cause of
1435
01:10:07.735 --> 01:10:08.775
how this person died.
1436
01:10:09.005 --> 01:10:12.185
Okay. Employee, we're all trying to be respectful, right?
1437
01:10:12.575 --> 01:10:14.785
Yeah. You're, there's like 10 things, like what you
1438
01:10:15.585 --> 01:10:17.205
remind me of how important it's to get,
1439
01:10:19.045 --> 01:10:22.185
Uh, great stuff as part of your response plan
1440
01:10:22.185 --> 01:10:24.305
and part of the team that does your notifications.
1441
01:10:25.085 --> 01:10:26.765
I might suggest that one additional thing is
1442
01:10:26.765 --> 01:10:31.755
that you have professional CISM credit for those folks
1443
01:10:31.825 --> 01:10:32.835
that reach out
1444
01:10:32.835 --> 01:10:35.155
because there's gonna be one of two responses.
```

```
01:10:35.155 --> 01:10:36.755
The person on the end of the line is gonna go, thank you,
01:10:36.875 --> 01:10:38.035
I appreciate the cation.
1447
01:10:38.655 --> 01:10:39.995
Or they might break down
1448
01:10:40.295 --> 01:10:43.065
and said, you only have one chance to do
1449
01:10:43.785 --> 01:10:45.025
the notification properly.
1450
01:10:45.045 --> 01:10:47.255
And if you say the wrong thing, you can kind
1451
01:10:47.255 --> 01:10:48.335
of do some real damage.
1452
01:10:49.605 --> 01:10:50.905
The person that's gonna do the
1453
01:10:50.905 --> 01:10:52.705
notifications needs a lot of thought.
1454
01:10:54.335 --> 01:10:55.935
I, I, I couldn't agree more.
1455
01:10:56.395 --> 01:11:00.105
Um, and Tom, I promise I'll make this, um,
1456
01:11:00.325 --> 01:11:01.965
you're not pushing me by the way.
1457
01:11:07.335 --> 01:11:11.495
The notification piece. Those, those doing it, um, CISM,
1458
01:11:11.775 --> 01:11:13.970
```

```
critical incident stress management is based on the
1459
01:11:13.970 --> 01:11:15.150
concept peer support.
1460
01:11:16.015 --> 01:11:18.655
Somebody who is a, a technical peer to somebody else
1461
01:11:18.755 --> 01:11:20.535
and says, Hey, I know what you're going through.
1462
01:11:21.055 --> 01:11:23.135
I kind of have an idea of what this looked like.
1463
01:11:23.255 --> 01:11:25.575
I don't know what your individual experience was in this
1464
01:11:25.575 --> 01:11:27.535
thing, but let's get together as a group
1465
01:11:27.535 --> 01:11:28.735
and let's talk it through.
1466
01:11:29.835 --> 01:11:31.415
Um, is developed by the,
1467
01:11:31.435 --> 01:11:33.175
by the Mitchell brothers, Jeff Mitchell.
1468
01:11:33.435 --> 01:11:36.695
Uh, originally engineered this thing called C-I-S-M-C-I-S-R,
1469
01:11:37.235 --> 01:11:38.455
um, the military,
1470
01:11:38.515 --> 01:11:40.575
the Air Force took a hard look at this when I was in,
1471
01:11:40.575 --> 01:11:41.615
they call it something different.
```

```
1472
01:11:41.815 --> 01:11:45.365
TSR, traumatic stress Response incorporates some of
1473
01:11:45.365 --> 01:11:47.205
what the Mitchell's developed has some additional,
1474
01:11:47.845 --> 01:11:49.405
probably more improved things 'cause it's Air Force.
1475
01:11:49.525 --> 01:11:52.565
Mm-hmm. Um,
1476
01:11:52.945 --> 01:11:56.885
but what we learned is that getting people together
1477
01:11:56.975 --> 01:11:58.965
after an event, you can be in this checklist
1478
01:11:59.065 --> 01:12:00.605
and I'll tell you, it's not just notification.
1479
01:12:01.195 --> 01:12:03.645
Every single aspect of this, right?
1480
01:12:03.705 --> 01:12:06.925
Of, of considering responding on behalf of your company
1481
01:12:06.985 --> 01:12:09.125
and fielding not just family calls,
1482
01:12:09.145 --> 01:12:11.845
but employees who knew this person, friends of this person,
1483
01:12:12.185 --> 01:12:14.595
kids are on the same baseball team or whatever.
1484
01:12:15.155 --> 01:12:17.035
I mean, these things reach so deeply
1485
01:12:17.575 --> 01:12:19.515
```

```
and what I've watched organizations do,
1486
01:12:19.515 --> 01:12:20.675
and I don't know your name sir, but
1487
01:12:20.675 --> 01:12:21.715
thank you for bringing that out.
1488
01:12:23.145 --> 01:12:25.415
What is it? Plus plus?
1489
01:12:25.535 --> 01:12:27.295
I, I just wanted it to be on camera right there.
1490
01:12:28.365 --> 01:12:33.275
I mess up you. Um, one, one of the things a about this
1491
01:12:33.305 --> 01:12:34.875
that I've watched organizations do,
1492
01:12:35.015 --> 01:12:37.855
and I think it's a, it's a credible mistake once again, not
1493
01:12:37.855 --> 01:12:42.335
by intent, is after this whole thing is over,
1494
01:12:42.665 --> 01:12:44.055
after, you know, the,
1495
01:12:44.075 --> 01:12:46.135
the emergency operations center is shut down
1496
01:12:46.275 --> 01:12:47.855
and we got folks on site
1497
01:12:47.915 --> 01:12:50.775
and we got the families all at least communicated with
1498
01:12:50.775 --> 01:12:53.175
and hopefully supported, and things start to wind down.
```

```
01:12:54.125 --> 01:12:58.375
There's no defined terminating point to the emergency plan
01:12:58.375 --> 01:13:01.975
that then transitions into something else called a return
1501
01:13:02.035 --> 01:13:03.055
to service plan.
1502
01:13:04.005 --> 01:13:05.855
Okay? We're calling a definitive end
1503
01:13:05.875 --> 01:13:08.295
to our organizational emergency response.
1504
01:13:08.675 --> 01:13:10.495
How do we go back to work now?
1505
01:13:11.215 --> 01:13:15.435
And a large part of that is the ability to process together
1506
01:13:15.615 --> 01:13:17.035
as a team, as a group.
1507
01:13:17.425 --> 01:13:21.245
What did we just experience? Who's having trouble?
1508
01:13:21.625 --> 01:13:25.015
All of us are every single damn one of us, right?
1509
01:13:25.275 --> 01:13:27.735
And so at our company, for instance, it's mandatory.
1510
01:13:27.875 --> 01:13:28.975
We don't make it a choice.
1511
01:13:29.705 --> 01:13:33.445
You will sit down with Kate, who's our psychologist.
1512
01:13:34.035 --> 01:13:36.745
```

```
She's held on the outside, the only non-employee we have
1513
01:13:37.165 --> 01:13:38.945
who does debriefings with our team.
1514
01:13:39.945 --> 01:13:44.115
You have to, we just, we just consider it.
1515
01:13:44.115 --> 01:13:46.275
So it's incredibly valuable whether you call it
1516
01:13:46.715 --> 01:13:48.155
C-I-S-M-T-S-R.
1517
01:13:49.015 --> 01:13:51.035
And if you don't even have a structure around it,
1518
01:13:51.035 --> 01:13:52.115
just get everyone together
1519
01:13:52.175 --> 01:13:54.075
and say, what did we just go through?
1520
01:13:54.405 --> 01:13:55.475
How's everybody doing?
1521
01:13:56.995 --> 01:14:00.415
And um, I'm gonna violate about 15 HR regs right
1522
01:14:00.415 --> 01:14:01.535
in front of you, right on camera.
1523
01:14:01.755 --> 01:14:05.095
But I'm, I'm gonna just gonna say it that this is
1524
01:14:05.095 --> 01:14:06.655
where we need our female counterparts.
1525
01:14:06.775 --> 01:14:09.585
'cause they're so we're wired from the factory
```

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01:14:10.055 --> 01:14:13.655
to take everything and keep, keep, lock it up, zip it up.
01:14:13.655 --> 01:14:14.895
It's like that a hundred and, uh,
1528
01:14:15.025 --> 01:14:17.655
50-year-old cognac bottle I saw at the bar last night
1529
01:14:17.715 --> 01:14:20.415
as I walked by, right?
1530
01:14:20.485 --> 01:14:22.875
It's got a lock on it. That's,
1531
01:14:22.875 --> 01:14:24.275
that's kind of how we operate.
1532
01:14:25.175 --> 01:14:29.385
Um, and, and somebody will speak first, make it okay for us
1533
01:14:29.445 --> 01:14:29.905
and give us
1534
01:14:34.985 --> 01:14:35.905
probably having the hardest time.
1535
01:14:36.045 --> 01:14:40.725
Us guys are, are terrible about getting feelings out.
1536
01:14:40.865 --> 01:14:44.045
So that energy out of us, we have to do that.
1537
01:14:44.055 --> 01:14:47.095
Thank you for bringing that up. Um, that's huge.
1538
01:14:47.645 --> 01:14:50.055
What else you got before we, uh, take a break and,
1539
01:14:50.055 --> 01:14:51.245
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and do a bladder relief program?
1540
01:14:53.925 --> 01:14:54.945
Oh, so the question was,
1541
01:14:55.045 --> 01:14:57.075
who should do it within the organization?
1542
01:14:57.075 --> 01:14:59.755
Well, I'll tell you what typically happens. Hr, right?
1543
01:14:59.755 --> 01:15:01.915
They're used to getting screamed at all the
1544
01:15:01.915 --> 01:15:02.995
time, so why not?
1545
01:15:03.505 --> 01:15:04.565
Uh, but somebody
1546
01:15:04.585 --> 01:15:07.715
and I, I think you, you made the point, sir, says, just
1547
01:15:07.715 --> 01:15:09.395
because you're in hr, you know,
1548
01:15:09.395 --> 01:15:11.275
there's a presumption organizationally
1549
01:15:11.275 --> 01:15:12.675
that you're gonna do this thing.
1550
01:15:12.825 --> 01:15:15.155
Wait a minute, do I get a say so here?
1551
01:15:15.475 --> 01:15:16.715
'cause this is a big fricking deal.
1552
01:15:17.525 --> 01:15:19.055
Getting on the phone and,
```

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01:15:19.475 --> 01:15:21.375
and changing someone's life forever
1554
01:15:22.035 --> 01:15:24.975
is not something I was told about in the interview when I
1555
01:15:24.975 --> 01:15:26.175
signed up for this company.
1556
01:15:26.195 --> 01:15:27.575
And I don't know how to do this right?
1557
01:15:27.635 --> 01:15:29.575
And by God, if there's one thing I wanna do, right?
1558
01:15:29.605 --> 01:15:31.815
This is it. I don't wanna mess this up.
1559
01:15:32.035 --> 01:15:33.295
How do I not mess this up?
1560
01:15:33.365 --> 01:15:36.135
There's been no training, there's no checklist for this.
1561
01:15:36.755 --> 01:15:39.455
I'm just told I'm in hr, so I'm just supposed to get on. No.
1562
01:15:39.485 --> 01:15:42.665
Okay, can I say no? Can I tell you I don't want to do this?
1563
01:15:42.725 --> 01:15:45.185
Can I tell you my father died, you know, two years ago
1564
01:15:45.185 --> 01:15:46.225
and I'm still dealing with that
1565
01:15:46.225 --> 01:15:48.145
and I I can't be accessible like that
1566
01:15:48.145 --> 01:15:49.265
```

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for someone else right now.
1567
01:15:49.575 --> 01:15:52.225
This is, this is big, big deal that you brought out.
1568
01:15:52.725 --> 01:15:57.175
Um, who should do it is, uh, as, as hard
1569
01:15:57.175 --> 01:15:59.175
to put your hands on as anything else.
1570
01:15:59.675 --> 01:16:00.705
Sound a bit like a lawyer.
1571
01:16:00.705 --> 01:16:03.905
And I'm just gonna say, but I think at the very least,
1572
01:16:03.925 --> 01:16:05.665
you gotta have someone who says, look, I don't want
1573
01:16:05.665 --> 01:16:07.695
to do this, but I I'll do it.
1574
01:16:07.945 --> 01:16:10.715
I'll try. Train me. Can you resource me?
1575
01:16:11.205 --> 01:16:13.145
Can I make commitments on this organization?
1576
01:16:13.175 --> 01:16:15.145
That family says I need something right now.
1577
01:16:15.365 --> 01:16:17.145
Am I allowed to say yes to that? Can I spend money?
1578
01:16:17.955 --> 01:16:20.695
Can I commit this company to action if they need something?
1579
01:16:21.415 --> 01:16:23.155
Oh, I love this concept that, you know,
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01:16:23.155 --> 01:16:25.995
big organizations always say, Hey Don, you, you gotta know
01:16:25.995 --> 01:16:28.075
that if an accident happens, checkbooks out the window,
1582
01:16:29.505 --> 01:16:32.235
checkbook is never out the window because
1583
01:16:32.325 --> 01:16:34.985
after an emergency, an organization become very,
1584
01:16:35.335 --> 01:16:36.905
very protective, uh,
1585
01:16:36.905 --> 01:16:39.625
and very nervous about downstream liability, right?
1586
01:16:39.805 --> 01:16:43.505
And so funding streams may close up, decisions may change.
1587
01:16:44.135 --> 01:16:46.825
Yeah, man, you guys are bringing out some fantastic stuff.
1588
01:16:46.885 --> 01:16:48.385
Who should do it? Any of us
1589
01:16:48.925 --> 01:16:51.145
who have a willing heart have some training
1590
01:16:51.645 --> 01:16:54.315
and are resourced to do notification.
1591
01:16:55.615 --> 01:16:57.115
So, uh, I actually had a, a comment
1592
01:16:57.215 --> 01:16:59.195
and a question, uh, actually on this exact subject.
1593
01:16:59.665 --> 01:17:01.365
```

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Uh, one of the places that I worked, uh,
1594
01:17:01.365 --> 01:17:04.525
on your emergency contact form, uh, they actually had you,
1595
01:17:04.865 --> 01:17:07.965
you could identify who you wanted to do the actual
1596
01:17:09.820 --> 01:17:10.900
notifications friend network
1597
01:17:10.985 --> 01:17:12.895
or, uh, basically it gets back
1598
01:17:12.895 --> 01:17:15.885
to the whole trust personal side of this.
1599
01:17:15.885 --> 01:17:18.165
Rather than having some manager that you hate
1600
01:17:18.185 --> 01:17:20.685
or some HR person that doesn't know you
1601
01:17:20.685 --> 01:17:22.845
or your family, you can say, Hey, I have this coworker
1602
01:17:22.845 --> 01:17:25.875
that I've worked for the past 10 years.
1603
01:17:25.995 --> 01:17:30.625
I want him, I always thought that was
1604
01:17:32.235 --> 01:17:35.565
if, if I want you to, I want to, actually, the
1605
01:17:38.225 --> 01:17:39.945
other question I had is you talked about, you know,
1606
01:17:39.945 --> 01:17:41.825
obviously within your company, you know,
```

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01:17:41.905 --> 01:17:43.385
keeping corporate policy on social
1608
01:17:47.635 --> 01:17:51.485
engine calls you, what is the best response when your
1609
01:17:52.375 --> 01:17:54.765
family either direct family in calls you?
1610
01:17:54.765 --> 01:17:57.375
Because Ivana in Wichita,
1611
01:17:58.905 --> 01:18:01.545
I've lived there at times when an air crashed at the
1612
01:18:02.625 --> 01:18:04.065
air cloud of smoke coming from the airport.
1613
01:18:04.815 --> 01:18:07.655
It calls from wife from everyone saying, Hey,
1614
01:18:07.695 --> 01:18:09.135
I know you're a flight test under your flying.
1615
01:18:09.175 --> 01:18:12.595
I see an airplane is crashed. What do you tell them?
1616
01:18:12.595 --> 01:18:13.835
Because you can't necessarily
1617
01:18:14.775 --> 01:18:17.195
what they put out on social media.
1618
01:18:17.195 --> 01:18:18.995
What, what would be your your recommendation
01:18:22.975 --> 01:18:23.975
For that?
1620
01:18:25.865 --> 01:18:27.485
```

```
Wow. Uh, those are big ones.
1621
01:18:27.625 --> 01:18:29.725
Um, and, and of course every family is different.
1622
01:18:29.725 --> 01:18:31.475
Mine would call and say, Hey Don,
1623
01:18:31.475 --> 01:18:33.075
just making sure your life insurance pop.
1624
01:18:35.275 --> 01:18:36.995
But okay, so two things.
1625
01:18:37.175 --> 01:18:39.035
One is, and
1626
01:18:39.035 --> 01:18:40.915
and this sort of touches on your
1627
01:18:40.915 --> 01:18:42.155
comment, sir, of who should do it.
1628
01:18:42.455 --> 01:18:43.755
Uh, Jason talked about a program
1629
01:18:43.765 --> 01:18:45.995
where it says you have the option to indicate,
1630
01:18:46.515 --> 01:18:47.755
I want this person to do it
1631
01:18:47.775 --> 01:18:49.575
for me if something happened to me.
1632
01:18:50.035 --> 01:18:53.855
Um, big hearted, right? That's, that's a personal touch.
1633
01:18:53.885 --> 01:18:55.295
What I want to share with you,
```

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1634
01:18:55.435 --> 01:18:56.855
and this only comes from the school,
1635
01:18:56.975 --> 01:18:59.615
a hard knocks from watching it happen, right?
1636
01:18:59.665 --> 01:19:04.325
Carla is particularly among the pilot group, is
1637
01:19:05.065 --> 01:19:07.765
if you know the person that was involved in the event
1638
01:19:08.745 --> 01:19:10.805
and their emergency contact knows you,
1639
01:19:11.925 --> 01:19:14.345
you will inevitably find yourself in a
1640
01:19:14.345 --> 01:19:15.385
very difficult circum.
1641
01:19:16.915 --> 01:19:19.335
You're either gonna have to at some point be a bad employee
1642
01:19:19.475 --> 01:19:20.495
or a bad friend.
1643
01:19:20.995 --> 01:19:23.725
You'll have to pick beats.
1644
01:19:23.725 --> 01:19:28.265
What I mean is when the emergency contact says to you,
1645
01:19:28.345 --> 01:19:30.005
I want something, I'll wait.
1646
01:19:30.005 --> 01:19:34.065
Here's one we had. Um, I want your assurance, Jason,
1647
01:19:34.895 --> 01:19:37.985
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that this company is not gonna blame this on.
1648
01:19:38.985 --> 01:19:41.735
I don't want to hear this pilot error crap, right?
1649
01:19:42.045 --> 01:19:43.915
I've never met a spouse yet, male
1650
01:19:43.935 --> 01:19:46.275
or female, who hasn't assured us
1651
01:19:46.715 --> 01:19:49.605
that their significant other wasn't the best by the book.
1652
01:19:49.705 --> 01:19:51.405
Safest pilot on God's green Earth.
1653
01:19:52.645 --> 01:19:54.825
That's what they believe in their hearts about you, not
1654
01:19:54.825 --> 01:19:59.455
that you do in case you're having a rough day.
1655
01:19:59.835 --> 01:20:03.455
Alright? So they're going to make statements
1656
01:20:03.605 --> 01:20:06.855
that are deeper on a relationship basis and, and,
1657
01:20:07.135 --> 01:20:11.625
and ask you to do things or defend or provide information.
1658
01:20:12.515 --> 01:20:15.235
Pillow talk being what it is, right?
1659
01:20:16.595 --> 01:20:19.535
Hey, was this this? He talked about this vulnerability.
1660
01:20:19.635 --> 01:20:20.775
He talked about this thing.
```

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01:20:20.835 --> 01:20:24.265
Was it that you can't say, I don't know.
1662
01:20:24.625 --> 01:20:26.345
I mean, you can, you could say, I don't know.
1663
01:20:26.505 --> 01:20:29.385
'cause that's the company line, right? Bad friend.
1664
01:20:31.245 --> 01:20:35.515
You could say, I want to tell you I'm going to,
1665
01:20:36.545 --> 01:20:37.765
you don't pin pilot error.
1666
01:20:40.055 --> 01:20:44.115
You can't say that, right? That's bad employee. Good friend.
1667
01:20:44.115 --> 01:20:45.995
Maybe that's bad employee.
1668
01:20:46.015 --> 01:20:50.425
We, we know we can't do, if I don't know the person I'm
1669
01:20:50.425 --> 01:20:54.105
talking to, but I'm representing a company that they know
1670
01:20:54.205 --> 01:20:55.665
and that they believe good things about.
1671
01:20:56.055 --> 01:20:57.105
There's a part of that
1672
01:20:57.105 --> 01:21:00.265
that does make it a little easier on both sides.
1673
01:21:01.335 --> 01:21:04.685
What do people really, really want in the wake
1674
01:21:04.685 --> 01:21:06.365
```

```
of a Goddard Reinhardt situation?
1675
01:21:06.395 --> 01:21:09.645
What do they really want? Seriously?
1676
01:21:09.705 --> 01:21:11.165
I'm asking like, that's the softball
1677
01:21:11.355 --> 01:21:15.095
they want.
1678
01:21:15.295 --> 01:21:16.735
Yeah, they want information.
1679
01:21:16.735 --> 01:21:18.255
They want fact, they want assurance.
1680
01:21:19.165 --> 01:21:21.335
They wanna know what happened. What do I do next?
1681
01:21:21.885 --> 01:21:23.145
If if you don't know something,
1682
01:21:23.175 --> 01:21:24.225
when will you know something?
1683
01:21:24.225 --> 01:21:28.785
What am I supposed to do now if you're a friend
1684
01:21:29.045 --> 01:21:32.065
to somebody, friend to
1685
01:21:32.935 --> 01:21:37.555
after this is just Don Trump,
1686
01:21:37.695 --> 01:21:39.035
so you can blow it off.
1687
01:21:39.035 --> 01:21:40.075
And I understand, right?
```

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1688
01:21:40.285 --> 01:21:42.325
Because we, we work in very personal space.
1689
01:21:42.885 --> 01:21:47.405
But if you're a friend, be a friend to them after the ERP
1690
01:21:48.345 --> 01:21:51.455
because there are things in motion, things
1691
01:21:51.455 --> 01:21:52.455
that they require.
1692
01:21:52.595 --> 01:21:55.645
Things we can't say that was set up here.
1693
01:21:55.745 --> 01:21:57.765
It doesn't even say what we shouldn't say up here.
1694
01:21:58.395 --> 01:22:00.435
Just take that with you. Think it over.
1695
01:22:00.995 --> 01:22:03.695
Um, the other, the other aspect I think has to do
1696
01:22:03.695 --> 01:22:06.335
with the fact of, so you first said, you know,
1697
01:22:06.335 --> 01:22:07.415
having somebody who could call
1698
01:22:07.415 --> 01:22:10.615
or whatever, the other was your own family, I think, right?
1699
01:22:10.615 --> 01:22:13.645
Jason, what about your own family
1700
01:22:14.665 --> 01:22:16.795
instituting something called a call home program?
1701
01:22:17.185 --> 01:22:18.195
```

```
Call home program.
1702
01:22:18.655 --> 01:22:21.745
That is, if your ERP is activated, your aviation ERP
1703
01:22:22.425 --> 01:22:26.255
get on the line with your case.
1704
01:22:26.255 --> 01:22:27.735
You hear something, we're dealing
1705
01:22:27.735 --> 01:22:29.695
with something difficult at work, I'm fine.
1706
01:22:30.865 --> 01:22:33.685
You call cousin Clem and Aunt Sally and everybody else
1707
01:22:33.705 --> 01:22:36.495
and let 'em know they're probably gonna make the news.
1708
01:22:36.605 --> 01:22:37.895
Just let 'em know I'm fine
1709
01:22:38.035 --> 01:22:40.245
and please don't answer any questions
1710
01:22:40.245 --> 01:22:41.125
and I'm gonna help you by
1711
01:22:41.125 --> 01:22:42.245
not telling you much more than that.
1712
01:22:42.265 --> 01:22:46.455
But you know, honey, I'm fine. That kind of thing.
1713
01:22:47.055 --> 01:22:48.715
My family gets very alarmed when I make it.
1714
01:22:49.745 --> 01:22:52.085
But hopefully for you, no, nothing. I'll try harder.
```

```
1715
01:22:52.155 --> 01:22:55.455
It's, it's break time. Call home program is very,
01:22:56.455 --> 01:22:57.775
they've activated our ERP.
1717
01:22:57.995 --> 01:23:00.055
Let me stem off all those inbound calls
1718
01:23:00.055 --> 01:23:01.575
that are coming from my own family
1719
01:23:01.635 --> 01:23:02.855
and just say, Hey guys, I'm fine.
1720
01:23:03.075 --> 01:23:05.765
Can you tell everybody else? I'm fine. We got work to do.
1721
01:23:06.275 --> 01:23:10.335
I'll catch up with you when I can. Pretty, pretty simple.
1722
01:23:10.345 --> 01:23:14.325
Seems to work. Those organizations that use it. Um, yeah.
1723
01:23:15.125 --> 01:23:16.585
All right. What else? Anything else?
1724
01:23:18.015 --> 01:23:22.425
We'll talk more, but yes ma'am. Woo. She's fired up.
1725
01:23:22.445 --> 01:23:23.445
She asked for the microphone.
1726
01:23:24.675 --> 01:23:28.335
So, so, um, I have an observation to make, uh,
1727
01:23:28.915 --> 01:23:30.525
perhaps not quite a question.
1728
01:23:31.175 --> 01:23:33.685
```

```
Um, PAX River folks,
1729
01:23:33.835 --> 01:23:36.805
they may remember LA last year in March,
1730
01:23:37.595 --> 01:23:40.105
there was a school shooting at our local high school.
1731
01:23:40.285 --> 01:23:41.645
Oh yeah. Um,
1732
01:23:41.945 --> 01:23:45.255
my teenager's friend was killed in the school shooting.
1733
01:23:46.155 --> 01:23:49.615
And as I, as you talked about the notification plan
1734
01:23:50.495 --> 01:23:54.265
and talked about the emergency response, my mind
1735
01:23:54.645 --> 01:23:57.825
and I have been in two accident investigation teams
1736
01:23:58.165 --> 01:23:59.825
for, uh, aerospace.
1737
01:24:00.595 --> 01:24:04.145
Um, so you know that I was on that focus,
1738
01:24:04.245 --> 01:24:07.345
but I jumped at some point to the school notification
1739
01:24:07.345 --> 01:24:10.455
and thought, why don't you give this training to,
1740
01:24:11.785 --> 01:24:16.155
because, um, we have 1800 students in that high school.
1741
01:24:17.005 --> 01:24:20.765
And the notification was horrible.
```

```
1742
01:24:21.975 --> 01:24:24.425
The management was awful.
1743
01:24:24.735 --> 01:24:27.265
Some parents didn't get their kids back until seven
1744
01:24:27.265 --> 01:24:30.595
or eight o'clock that night because they locked them down.
1745
01:24:33.025 --> 01:24:37.285
Um, and each parent's response was completely different.
1746
01:24:37.465 --> 01:24:41.125
So some parents were like, yes, law enforcement's telling me
1747
01:24:41.125 --> 01:24:45.125
what to do and I will sit here quietly in the, the, we
1748
01:24:45.825 --> 01:24:47.185
a couple high schools in the county.
1749
01:24:47.245 --> 01:24:49.205
And they, they actually took all the kids
1750
01:24:49.205 --> 01:24:50.685
to the other high school and,
1751
01:24:51.105 --> 01:24:55.455
and, um, put us in the auditorium of the other high schools
1752
01:24:55.635 --> 01:24:57.135
so that they could make sure they were
1753
01:24:57.455 --> 01:24:58.975
matching kid to parent.
1754
01:24:58.975 --> 01:25:01.215
Because apparently predators come in
1755
01:25:01.215 --> 01:25:05.205
```

```
and use that as an opportunity to take children away, uh,
1756
01:25:05.265 --> 01:25:06.565
and pretend to be parent.
1757
01:25:07.645 --> 01:25:09.905
Um, so the FBI was there and everything.
1758
01:25:10.625 --> 01:25:13.905
Um, but, but some people were, yes,
1759
01:25:13.915 --> 01:25:15.665
we'll do whatever law enforcement says.
1760
01:25:15.675 --> 01:25:17.905
We'll sit here quietly and tell you, call our name
1761
01:25:17.905 --> 01:25:19.545
and tell us we can go get our child.
1762
01:25:20.305 --> 01:25:23.585
And other people were not, right?
1763
01:25:23.655 --> 01:25:25.985
They're like, you're not gonna tell me what to do.
1764
01:25:26.125 --> 01:25:28.905
I'm gonna go storming the over there and get my child.
1765
01:25:29.125 --> 01:25:31.745
And, and all of a sudden you've got a parent
1766
01:25:31.745 --> 01:25:33.265
that's up against a state trooper.
1767
01:25:34.075 --> 01:25:36.135
Um, and some of it is
1768
01:25:36.135 --> 01:25:39.655
because the information did not flow well.
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1769
01:25:40.775 --> 01:25:44.155
'cause the school district didn't have an appropriate
1770
01:25:44.505 --> 01:25:46.115
emergency response plan
1771
01:25:46.305 --> 01:25:49.675
that addressed the communication with the parents.
1772
01:25:50.995 --> 01:25:54.535
And we sat in that auditorium with no information
1773
01:25:55.725 --> 01:25:56.945
for hours.
1774
01:25:59.515 --> 01:26:04.045
Uh, I can't imagine that, uh, you, you father and myself.
1775
01:26:05.735 --> 01:26:08.505
Um, and, and what that felt still feels like.
1776
01:26:10.045 --> 01:26:14.295
And, and we, we know when things are not done correctly.
1777
01:26:14.295 --> 01:26:17.055
We can feel it. We can see it, some of you through it.
1778
01:26:17.675 --> 01:26:19.475
I, I think our sort of implied mandate,
1779
01:26:19.535 --> 01:26:23.555
at the very least leaving this room is to never allow such
1780
01:26:23.555 --> 01:26:25.875
that we can our organization to go through that.
1781
01:26:27.175 --> 01:26:28.595
To me, and this is the good news,
1782
01:26:28.595 --> 01:26:32.445
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hopefully the inherent simplicity in what people
1783
01:26:32.705 --> 01:26:34.325
and organization need
1784
01:26:34.625 --> 01:26:37.895
and need to do in any emergency situ.
1785
01:26:38.995 --> 01:26:40.365
Just that we never practiced it.
1786
01:26:41.815 --> 01:26:43.675
We never practiced it with rigor.
1787
01:26:44.735 --> 01:26:46.075
And make it as real as you can.
1788
01:26:46.095 --> 01:26:49.915
And I gotta credit Tom, you know, uh, with, with a lot
1789
01:26:49.915 --> 01:26:52.435
of caution and carefulness, he challenged us.
1790
01:26:52.455 --> 01:26:54.475
Say, look, put some videos together.
1791
01:26:54.745 --> 01:26:56.115
Make this a little real
1792
01:26:56.335 --> 01:26:58.235
so we can get this kind of discussion going.
1793
01:26:59.125 --> 01:27:00.555
Thank you for sharing that.
1794
01:27:00.695 --> 01:27:03.075
And those lessons are the ones that trans
1795
01:27:04.435 --> 01:27:05.435
people need information.
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01:27:06.525 --> 01:27:10.225
It's gonna take long. Just tell us why it taking so long.
1797
01:27:10.455 --> 01:27:12.105
Tell us what we're supposed to do next.
1798
01:27:12.525 --> 01:27:14.385
And just tell me with surety
1799
01:27:14.405 --> 01:27:16.945
and trust, where's the people I care about right now?
1800
01:27:17.245 --> 01:27:19.465
And are they being taken care of? Are they okay?
1801
01:27:19.565 --> 01:27:22.555
Are they safe? Fail to do any of those?
1802
01:27:23.055 --> 01:27:24.635
And people gravitate to you
1803
01:27:25.225 --> 01:27:27.765
think your information is better at headquarters.
1804
01:27:28.115 --> 01:27:29.845
They think they can find out what's
1805
01:27:29.845 --> 01:27:30.965
going on and get the things.
1806
01:27:31.065 --> 01:27:34.405
We all as human beings, crisis
1807
01:27:34.465 --> 01:27:38.255
and loved ones.
1808
01:27:38.845 --> 01:27:40.425
We will do those things naturally
1809
01:27:40.525 --> 01:27:42.565
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unless there's a countermeasure to it
1810
01:27:42.585 --> 01:27:45.645
and that enough to be of value.
1811
01:27:46.035 --> 01:27:49.005
I'll stay where I am if I'm getting updated information
1812
01:27:49.005 --> 01:27:50.165
and I feel connected to you
1813
01:27:50.645 --> 01:27:54.855
and I feel a sense of leadership, man presence.
1814
01:27:55.075 --> 01:27:57.605
Alright, big stuff. Good stuff.
1815
01:27:57.955 --> 01:28:00.015
This people theme is gonna continue.
1816
01:28:00.275 --> 01:28:02.295
Tom, I think we're ready for a break. Is that right, sir?
1817
01:28:02.825 --> 01:28:04.005
Yes. But before we go,
1818
01:28:06.285 --> 01:28:07.415
what do you think about this audience?
1819
01:28:07.895 --> 01:28:09.295
I think I, we got a good engagement here.
1820
01:28:09.395 --> 01:28:10.415
We got great engagement.
1821
01:28:10.455 --> 01:28:12.215
I, it wasn't a surprise I guess, but, uh,
1822
01:28:12.215 --> 01:28:13.735
It is a workshop. They're here to learn. So
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01:28:14.105 --> 01:28:15.575
These questions are spot on.
1824
01:28:15.855 --> 01:28:17.495
I mean, I, I actually thought I could come in here and
1825
01:28:19.335 --> 01:28:20.575
I have a polling question for this group.
1826
01:28:21.655 --> 01:28:23.985
In the last year, how many
1827
01:28:24.065 --> 01:28:26.505
of your organizations have done an emergency response drill
1828
01:28:26.505 --> 01:28:31.145
that included flight test, crisis, communication,
1829
01:28:32.385 --> 01:28:33.405
and family assistance?
1830
01:28:36.735 --> 01:28:39.985
Okay, only three, four hands. Less than six Don.
1831
01:28:39.985 --> 01:28:41.465
In the next section, next segment,
1832
01:28:41.515 --> 01:28:42.625
we're gonna have to address this.
1833
01:28:43.105 --> 01:28:46.045
We need some advice for us frustrated safety people on how
1834
01:28:46.045 --> 01:28:47.045
to convince our organizations
1835
01:28:47.045 --> 01:28:49.245
that this is critically important, that we need to do this.
1836
01:28:50.185 --> 01:28:51.725
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We need to be ready, we need to be prepared.
1837
01:28:52.895 --> 01:28:55.475
We need to be able to succeed in doing emergency response.
1838
01:28:57.275 --> 01:28:58.495
He gave you the priorities.
1839
01:28:58.905 --> 01:29:03.145
Simple math is, is quite easy on this, but the work is hard.
1840
01:29:03.175 --> 01:29:06.515
True. A couple of admin, uh, items
1841
01:29:06.515 --> 01:29:09.755
before we go on break, uh, I guess the refreshments are
1842
01:29:09.815 --> 01:29:11.315
inside here as opposed to outside.
1843
01:29:11.405 --> 01:29:12.515
Sorry about the, the noise.
1844
01:29:14.495 --> 01:29:16.995
If you're looking for a continuing education certificate,
1845
01:29:17.025 --> 01:29:19.075
they're out with Paul and Lori on this
1846
01:29:19.075 --> 01:29:20.155
hallway out here at the desk.
1847
01:29:20.155 --> 01:29:22.945
Okay? Our next special
1848
01:29:22.955 --> 01:29:25.755
guest, we'll touch your heart.
1849
01:29:27.085 --> 01:29:29.225
Uh, so we want to be back in the seats at 10 o'clock
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1850 01:29:29.225 --> 01:29:30.885 sharp for her presentation.

1851 01:29:31.975 --> 01:29:32.615 Thank you very much.